neral Ledger #	Account Description	2024 Assumption	Operating Fund 2024 Budget	North Channel Flood Control Fund	Replacement Fund 2024 Budget	2024 Draft Budget	Operating Fund 2023 Budget	North Channel Flood Control Fund	Replacement Fund 2023 Budget	2023 Budget	2023/2024 Budget \$ Increase (Decrease)	2023/2024 % Incr (Decre
INCOME	TOTAL ASSESSMENT	Proposed draft 2024 Assessment = \$346.71	44.005.000			11 205 200	40.004.006			10.001.005	404.004	
4000	Assessments - Owners	3450 homes * \$270.70 per month per unit	11,206,980		-	11,206,980	10,804,986	-	-	10,804,986	401,994	09
4001	Assessments - Internet	3450 homes - \$12.60 per homeowner per month	521,640	-	-	521,640	521,640	-	-	521,640	-	(
4003	Assessments-North Channel Fund	N. Channel Flood Control Fund * 3450 homes * \$1 per month per unit.		41,400		41,400		41,400		41,400	-	(
4905	Replacement Fund	3450 * \$62.41 per month. Based on 2024 Reserve Study First Draft		-	2,583,774	2,583,774		-	2,583,774	2,583,774	-	(
4220	Resident Gate & Access Fees	Tenant IDs and Transponders. Homeowner Transponders (greater than two per homeowner).	26,000	_	_	26,000	26,000	-		26,000	-	
4275	Transponders Fitness Class Income	Average of 33 group exercise, 4 Pilates, and two "free" classes per week. Estimating 50 Annual Passes @ \$600 each										
4275	Fittless class income	(\$30K). Assumes average of 7 paid participants in group exercise classes (\$66K) and 5 paid participants in Pilates	106,000	_	_	106,000	106,000	_		106,000	-	
		classes (\$16K). Reflects expense subsidy of \$34K.	100,000			100,000	200,000			100,000		
4295	Newsletter Advertising	View Magazine advertising; conservative estimate (based on 2023 forecast).	118,230	-	-	118,230	126,000	-	-	126,000	(7,770)	
4407	Rental Income	Community Room Rentals (Clubs, churches, etc.). estimate.	11,000	-	-	11,000	9,000		-	9,000	2,000	
4700	Collection and Reimbursement	Reimbursement of legal and collection expenses incurred by the Association	1,000	-	-	1,000	3,000		-	3,000	(2,000)	-
4710	Interest /Late Charges	Fees for past due assessments	17,000	-	-	17,000	17,000	-	-	17,000	-	
4810	Fines - CC&R Violations	Fines assessed by Covenants Committee for violations of governing documents.	35,000			35,000	35,000			35,000		
			35,000	_		35,000				35,000	-	
4830	Vendor Access Control	Vendor program access control fees. Estimate based on less income in 2023 budget.	100,000	-	-	100,000	100,000	-	-	100,000	-	
4835	Other Income-Operating	Miscellaneous income- light bulbs, document copies, unforeseen credits, rebates and donations.	10,000	-	-	10,000	5,000		-	5,000	5,000	1
4200	Lifestyle Income	Lifestyles has increased the number of monthly activities, concerts, music 2 my ears, trips and excursions, classes,										
		that will generate additional revenue. With the reopening of the Amphitheater we can expand the number of	90,000	T.	-	90,000	79,000		-	79,000	11,000	
1000		performances and include outdoor movies during cooler months.	77.505				75.000			45.000	12.525	
4900 4910	Interest Operating Interest - Replacement Fund	Based on 2023 interest rates forecast Conservative estimate; based on current estimated annual income.	57,600	-	408,000	57,600 408,000	15,000	-	145,000	15,000 145,000	42,600 263,000	2
4910	Unrealized gain/loss	Conservative estimate, pased on current estimated annual income.			408,000	408,000			143,000	143,000	203,000	
	om canzea gamy 1000	TOTAL INCOME	12,300,450	41,400	2,991,774	15,333,624	11,847,626	41,400	2,728,774	14,617,800	715,824	
5003 5009	Meetings Election Expense	Board and Committee Meetings - Meals Outside inspectors to conduct annual meeting and election. Based upon 2023 actual and proposal from HOA	11,000		-	11,000	7,000		-	7,000	4,000	
3003	Liection Expense	Elections.	22,000		-	22,000	20,000		-	20,000	2,000	:
5010	Bad Debt	Estimated bad debt expense is 1/2 of 1% of annual assessment billings.	69,552		-	69,552	69,552		-	69,552	-	
5027	Committee Support Services	Expenses budgeted by the committees for office and support supplies. To be shared by all committees and the	2,000		_	2,000	2,000		-	2,000	-	
		library. Based on 2023 forecast.	2,000				Ţ.					
5028	EPC	library. Based on 2023 forecast. EPC Supplies	20,000		-	20,000	20,000		-	20,000	-	
5045	EPC Dues and Subscriptions	,	20,000		-	3,500	20,000		-	20,000 6,000	(2,500)	
5045 5060	Dues and Subscriptions Credit Card Fee	EPC Supplies Netflix for Lifestyles, CMCA dues and CAI dues. Merchant fees.	20,000	-	-			-	-		- (2,500) 1,000	
5045	Dues and Subscriptions	EPC Supplies Netflix for Lifestyles, CMCA dues and CAI dues. Merchant fees. Copier leases for (5) machines HOA, Fitness, Montecito C/H, Santa Rosa C/H. Contracts \$745 mo., usage \$1,620 mo.,	20,000	-		3,500	6,000	-	-	6,000		-
5045 5060	Dues and Subscriptions Credit Card Fee	EPC Supplies Netflix for Lifestyles, CMCA dues and CAI dues. Merchant fees. Copier leases for (5) machines HOA, Fitness, Montecito C/H, Santa Rosa C/H. Contracts \$745 mo., usage \$1,620 mo., tax \$113.84 mo. = \$2,479/mo. / \$29784/yr. Miscellaneous resident & guest items(includes cost of water in lobby for residents), HOA office supplies, ribbons &	20,000 3,500 18,000 29,784	-	-	3,500 18,000	6,000 17,000	-	-	6,000 17,000 29,784		-
5045 5060 5085 5090	Dues and Subscriptions Credit Card Fee Office Equip. Copier Lease Office Supplies	EPC Supplies Netflix for Lifestyles, CMCA dues and CAI dues. Merchant fees. Copier leases for (5) machines HOA, Fitness, Montecito C/H, Santa Rosa C/H. Contracts \$745 mo., usage \$1,620 mo., tax \$113.84 mo. = \$2,479/mo. / \$29784/yr. Miscellaneous resident & guest items(includes cost of water in lobby for residents), HOA office supplies, ribbons & cards for member ID cards & guests passes, name badge supplies.	20,000 3,500 18,000 29,784	-	-	3,500 18,000 29,784 19,000	6,000 17,000 29,784 19,000	-	-	6,000 17,000 29,784 19,000	1,000	-
5045 5060 5085 5090 5105	Dues and Subscriptions Credit Card Fee Office Equip. Copier Lease	EPC Supplies Netflix for Lifestyles, CMCA dues and CAI dues. Merchant fees. Copier leases for (5) machines HOA, Fitness, Montecito C/H, Santa Rosa C/H. Contracts \$745 mo., usage \$1,620 mo., tax \$113.84 mo. = \$2,479/mo. / \$29784/yr. Miscellaneous resident & guest items(includes cost of water in lobby for residents), HOA office supplies, ribbons & cards for member ID cards & guests passes, name badge supplies. Level III reserve study update from SCT Reserves	20,000 3,500 18,000 29,784	-	-	3,500 18,000 29,784	6,000 17,000 29,784	-	- - -	6,000 17,000 29,784		-
5045 5060 5085 5090	Dues and Subscriptions Credit Card Fee Office Equip. Copier Lease Office Supplies Reserve Analysis Fees	EPC Supplies Netflix for Lifestyles, CMCA dues and CAI dues. Merchant fees. Copier leases for (5) machines HOA, Fitness, Montecito C/H, Santa Rosa C/H. Contracts \$745 mo., usage \$1,620 mo., tax \$113.84 mo. = \$2,479/mo. / \$29784/yr. Miscellaneous resident & guest items(includes cost of water in lobby for residents), HOA office supplies, ribbons & cards for member ID cards & guests passes, name badge supplies.	20,000 3,500 18,000 29,784	-	-	3,500 18,000 29,784 19,000	6,000 17,000 29,784 19,000	-	-	6,000 17,000 29,784 19,000	1,000	-2
5045 5060 5085 5090 5105 5195	Dues and Subscriptions Credit Card Fee Office Equip. Copier Lease Office Supplies Reserve Analysis Fees Other Admin Miscellaneous	EPC Supplies Netflix for Lifestyles, CMCA dues and CAI dues. Merchant fees. Copier leases for (5) machines HOA, Fitness, Montecito C/H, Santa Rosa C/H. Contracts \$745 mo., usage \$1,620 mo., tax \$113.84 mo. = \$2,479/mo. / \$29784/yr. Miscellaneous resident & guest items(includes cost of water in lobby for residents), HOA office supplies, ribbons & cards for member ID cards & guests passes, name badge supplies. Level III reserve study update from SCT Reserves Annual Image Storage fees, Cost of Associa/DRM mailing out resident packages. Associa/DRM tax processing \$1,400, bank charges, \$1159 monthly payroll processing fees, Docu-sign renewal \$11,000 (1.75 per envelope per signature)	20,000 3,500 18,000 29,784 19,000 3,500	-	-	3,500 18,000 29,784 19,000 3,500	6,000 17,000 29,784 19,000 11,500	-	-	6,000 17,000 29,784 19,000 11,500	1,000	-
5045 5060 5085 5090 5105	Dues and Subscriptions Credit Card Fee Office Equip. Copier Lease Office Supplies Reserve Analysis Fees	EPC Supplies Netflix for Lifestyles, CMCA dues and CAI dues. Merchant fees. Copier leases for (5) machines HOA, Fitness, Montecito C/H, Santa Rosa C/H. Contracts \$745 mo., usage \$1,620 mo., tax \$113.84 mo. = \$2,479/mo. / \$29784/yr. Miscellaneous resident & guest items(includes cost of water in lobby for residents), HOA office supplies, ribbons & cards for member ID cards & guests passes, name badge supplies. Level III reserve study update from SCT Reserves Annual Image Storage fees, Cost of Associa/DRM mailing out resident packages. Associa/DRM tax processing \$1,400, bank charges, \$1159 monthly payroll processing fees, Docu-sign renewal \$11,000 (1.75 per envelope per signature) Holiday basket to local Indio Fire Station	20,000 3,500 18,000 29,784 19,000 3,500 22,000	-	-	3,500 18,000 29,784 19,000 3,500 22,000	6,000 17,000 29,784 19,000 11,500 22,000	-	-	6,000 17,000 29,784 19,000 11,500 22,000	1,000 - - (8,000) -	-
5045 5060 5085 5090 5105 5195 5200 5210	Dues and Subscriptions Credit Card Fee Office Equip. Copier Lease Office Supplies Reserve Analysis Fees Other Admin Miscellaneous Community Relations	EPC Supplies Netflix for Lifestyles, CMCA dues and CAI dues. Merchant fees. Copier leases for (5) machines HOA, Fitness, Montecito C/H, Santa Rosa C/H. Contracts \$745 mo., usage \$1,620 mo., tax \$113.84 mo. = \$2,479/mo. / \$29784/yr. Miscellaneous resident & guest items(includes cost of water in lobby for residents), HOA office supplies, ribbons & cards for member ID cards & guests passes, name badge supplies. Level III reserve study update from SCT Reserves Annual Image Storage fees, Cost of Associa/DRM mailing out resident packages. Associa/DRM tax processing \$1,400, bank charges, \$1159 monthly payroll processing fees, Docu-sign renewal \$11,000 (1.75 per envelope per signature) Holiday basket to local Indio Fire Station Coupon books, business cards, letterhead, envelopes, citation books, elections, audit & budget and age verification mailing. Associa/DRM copy charges. Reduction due to email consent sign-ups	20,000 3,500 18,000 29,784 19,000 3,500	-	-	3,500 18,000 29,784 19,000 3,500	6,000 17,000 29,784 19,000 11,500	-	- - - - -	6,000 17,000 29,784 19,000 11,500	1,000	-
5045 5060 5085 5090 5105 5195	Dues and Subscriptions Credit Card Fee Office Equip. Copier Lease Office Supplies Reserve Analysis Fees Other Admin Miscellaneous Community Relations	EPC Supplies Netflix for Lifestyles, CMCA dues and CAI dues. Merchant fees. Copier leases for (5) machines HOA, Fitness, Montecito C/H, Santa Rosa C/H. Contracts \$745 mo., usage \$1,620 mo., tax \$113.84 mo. = \$2,479/mo. / \$29784/yr. Miscellaneous resident & guest items(includes cost of water in lobby for residents), HOA office supplies, ribbons & cards for member ID cards & guests passes, name badge supplies. Level III reserve study update from SCT Reserves Annual Image Storage fees, Cost of Associa/DRM mailing out resident packages. Associa/DRM tax processing \$1,400, bank charges, \$1159 monthly payroll processing fees, Docu-sign renewal \$11,000 (1.75 per envelope per signature) Holiday basket to local Indio Fire Station Coupon books, business cards, letterhead, envelopes, citation books, elections, audit & budget and age verification	20,000 3,500 18,000 29,784 19,000 3,500 22,000	-	-	3,500 18,000 29,784 19,000 3,500 22,000	6,000 17,000 29,784 19,000 11,500 22,000	-	-	6,000 17,000 29,784 19,000 11,500 22,000	1,000 - - (8,000) -	
5045 5060 5085 5090 5105 5195 5200 5210	Dues and Subscriptions Credit Card Fee Office Equip. Copier Lease Office Supplies Reserve Analysis Fees Other Admin Miscellaneous Community Relations Printing	EPC Supplies Netflix for Lifestyles, CMCA dues and CAI dues. Merchant fees. Copier leases for (5) machines HOA, Fitness, Montecito C/H, Santa Rosa C/H. Contracts \$745 mo., usage \$1,620 mo., tax \$113.84 mo. = \$2,479/mo. / \$29784/yr. Miscellaneous resident & guest items(includes cost of water in lobby for residents), HOA office supplies, ribbons & cards for member ID cards & guests passes, name badge supplies. Level III reserve study update from SCT Reserves Annual Image Storage fees, Cost of Associa/DRM mailing out resident packages. Associa/DRM tax processing \$1,400, bank charges, \$1159 monthly payroll processing fees, Docu-sign renewal \$11,000 (1.75 per envelope per signature) Holiday basket to local Indio Fire Station Coupon books, business cards, letterhead, envelopes, citation books, elections, audit & budget and age verification mailing. Associa/DRM copy charges. Reduction due to email consent sign-ups Pitney Bowes postage machine rental (\$119/month). Audit, budget and age verification mailings. Reduction due to email consent sign-ups 8 FT Employees . Based on current pay rates plus burden provided by DRM. Includes 5% overall increase effective	20,000 3,500 18,000 29,784 19,000 3,500 22,000 1,500 40,500	-		3,500 18,000 29,784 19,000 3,500 22,000 1,500	6,000 17,000 29,784 19,000 11,500 22,000 1,500 45,000	-	-	6,000 17,000 29,784 19,000 11,500 22,000 45,000	1,000 - (8,000) - (4,500)	
5045 5060 5085 5090 5105 5195 5200 5210	Dues and Subscriptions Credit Card Fee Office Equip. Copier Lease Office Supplies Reserve Analysis Fees Other Admin Miscellaneous Community Relations Printing Postage	EPC Supplies Netflix for Lifestyles, CMCA dues and CAI dues. Merchant fees. Copier leases for (5) machines HOA, Fitness, Montecito C/H, Santa Rosa C/H. Contracts \$745 mo., usage \$1,620 mo., tax \$113.84 mo. = \$2,479/mo. / \$29784/yr. Miscellaneous resident & guest items(includes cost of water in lobby for residents), HOA office supplies, ribbons & cards for member ID cards & guests passes, name badge supplies. Level III reserve study update from SCT Reserves Annual Image Storage fees, Cost of Associa/DRM mailing out resident packages. Associa/DRM tax processing \$1,400, bank charges, \$1159 monthly payroll processing fees, Docu-sign renewal \$11,000 (1.75 per envelope per signature) Holiday basket to local Indio Fire Station Coupon books, business cards, letterhead, envelopes, citation books, elections, audit & budget and age verification mailing. Associa/DRM copy charges. Reduction due to email consent sign-ups Pitney Bowes postage machine rental (\$119/month). Audit, budget and age verification mailings. Reduction due to email consent sign-ups	20,000 3,500 18,000 29,784 19,000 3,500 22,000 1,500 40,500	-		3,500 18,000 29,784 19,000 3,500 22,000 1,500 40,500	6,000 17,000 29,784 19,000 11,500 22,000 1,500 45,000	-	- - - - - -	6,000 17,000 29,784 19,000 11,500 22,000 45,000	1,000 - (8,000) - (4,500) (3,000)	-2
5045 5060 5085 5090 5105 5195 5200 5210 5215 5300	Dues and Subscriptions Credit Card Fee Office Equip. Copier Lease Office Supplies Reserve Analysis Fees Other Admin Miscellaneous Community Relations Printing Postage Salaries and Related	EPC Supplies Netflix for Lifestyles, CMCA dues and CAI dues. Merchant fees. Copier leases for (5) machines HOA, Fitness, Montecito C/H, Santa Rosa C/H. Contracts \$745 mo., usage \$1,620 mo., tax \$113.84 mo. = \$2,479/mo. / \$29784/yr. Miscellaneous resident & guest items(includes cost of water in lobby for residents), HOA office supplies, ribbons & cards for member ID cards & guests passes, name badge supplies. Level III reserve study update from SCT Reserves Annual Image Storage fees, Cost of Associa/DRM mailing out resident packages. Associa/DRM tax processing \$1,400, bank charges, \$1159 monthly payroll processing fees, Docu-sign renewal \$11,000 (1.75 per envelope per signature) Holiday basket to local Indio Fire Station Coupon books, business cards, letterhead, envelopes, citation books, elections, audit & budget and age verification mailing. Associa/DRM copy charges. Reduction due to email consent sign-ups Pitney Bowes postage machine rental (\$119/month). Audit, budget and age verification mailings. Reduction due to email consent sign-ups 8 FT Employees. Based on current pay rates plus burden provided by DRM. Includes 5% overall increase effective 07/01/2024. Added Controller position and moved vendor access control position to facilities	20,000 3,500 18,000 29,784 19,000 3,500 22,000 1,500 40,500 25,000 830,467	-		3,500 18,000 29,784 19,000 3,500 22,000 1,500 40,500 25,000 830,467	6,000 17,000 29,784 19,000 11,500 22,000 1,500 45,000 28,000 771,452		- - - - - -	6,000 17,000 29,784 19,000 11,500 22,000 45,000 28,000 771,452	1,000 - (8,000) - (4,500) (3,000) 59,015	-2
5045 5060 5085 5090 5105 5195 5200 5210 5215 5300 5400	Dues and Subscriptions Credit Card Fee Office Equip. Copier Lease Office Supplies Reserve Analysis Fees Other Admin Miscellaneous Community Relations Printing Postage Salaries and Related Insurance Expense	EPC Supplies Netflix for Lifestyles, CMCA dues and CAI dues. Merchant fees. Copier leases for (5) machines HOA, Fitness, Montecito C/H, Santa Rosa C/H. Contracts \$745 mo., usage \$1,620 mo., tax \$113.84 mo. = \$2,479/mo. / \$29784/yr. Miscellaneous resident & guest items(includes cost of water in lobby for residents), HOA office supplies, ribbons & cards for member ID cards & guests passes, name badge supplies. Level III reserve study update from SCT Reserves Annual Image Storage fees, Cost of Associa/DRM mailing out resident packages. Associa/DRM tax processing \$1,400, bank charges, \$1159 monthly payroll processing fees, Docu-sign renewal \$11,000 (1.75 per envelope per signature) Holiday basket to local Indio Fire Station Coupon books, business cards, letterhead, envelopes, citation books, elections, audit & budget and age verification mailing. Associa/DRM copy charges. Reduction due to email consent sign-ups Pitney Bowes postage machine rental (\$119/month). Audit, budget and age verification mailings. Reduction due to email consent sign-ups 8 FT Employees. Based on current pay rates plus burden provided by DRM. Includes 5% overall increase effective 07/01/2024. Added Controller position and moved vendor access control position to facilities Based on 4/1/23-3/31/24 actual insurance cost. 4/1/24-12/31/24 18% increase HOA: Total \$8,140: MPLC (Motion Picture Licensing Corp Umbrella License, \$956., BMI Music License \$3,591 and ASCAP \$956/yr.; BOR License \$2,637. Facilities Maint: Total 7,488 as follows: May, Maintenance truck license tags \$1,386; Catering truck license tags in Aug \$457, Santa Rosa pool/spa permits in October \$844; Montecito pool/spa permits in Nov. \$1,721; AQMD fuel tank annual testing \$900 in Sept; AQMD facilities maint bldg. \$1,380. Adobe \$800.	20,000 3,500 18,000 29,784 19,000 3,500 22,000 40,500 25,000 830,467 472,666			3,500 18,000 29,784 19,000 3,500 22,000 40,500 25,000 830,467 472,666	6,000 17,000 29,784 19,000 11,500 22,000 45,000 28,000 771,452 634,641		- - - - - - - -	6,000 17,000 29,784 19,000 11,500 22,000 45,000 28,000 771,452 634,641	1,000 - (8,000) - (4,500) (3,000) 59,015	-:
5045 5060 5085 5090 5105 5195 5200 5210 5215 5300 5400 6300	Dues and Subscriptions Credit Card Fee Office Equip. Copier Lease Office Supplies Reserve Analysis Fees Other Admin Miscellaneous Community Relations Printing Postage Salaries and Related Insurance Expense Licenses and Fees	EPC Supplies Netflix for Lifestyles, CMCA dues and CAI dues. Merchant fees. Copier leases for (5) machines HOA, Fitness, Montecito C/H, Santa Rosa C/H. Contracts \$745 mo., usage \$1,620 mo., tax \$113.84 mo. = \$2,479/mo. / \$29784/yr. Miscellaneous resident & guest items(includes cost of water in lobby for residents), HOA office supplies, ribbons & cards for member ID cards & guests passes, name badge supplies. Level III reserve study update from SCT Reserves Annual Image Storage fees, Cost of Associa/DRM mailing out resident packages. Associa/DRM tax processing \$1,400, bank charges, \$1159 monthly payroll processing fees, Docu-sign renewal \$11,000 (1.75 per envelope per signature) Holiday basket to local Indio Fire Station Coupon books, business cards, letterhead, envelopes, citation books, elections, audit & budget and age verification mailing. Associa/DRM copy charges. Reduction due to email consent sign-ups Pitney Bowes postage machine rental (\$119/month). Audit, budget and age verification mailings. Reduction due to email consent sign-ups 8 FT Employees. Based on current pay rates plus burden provided by DRM. Includes 5% overall increase effective 07/01/2024. Added Controller position and moved vendor access control position to facilities Based on 4/1/23-3/31/24 actual insurance cost. 4/1/24-12/31/24 18% increase HOA: Total \$8,140: MPLC (Motion Picture Licensing Corp Umbrella License, \$956., BMI Music License \$3,591 and ASCAP \$956/yr.; BOR License \$2,637. Facilities Maint: Total 7,488 as follows: May, Maintenance truck license tags \$1,386; Catering truck license tags in Aug \$457, Santa Rosa pool/spa permits in October \$844; Montecito pool/spa permits in Nov. \$1,721; AQMD fuel tank annual testing \$900 in Sept; AQMD facilities maint bldg. \$1,380. Adobe	20,000 3,500 18,000 29,784 19,000 3,500 22,000 40,500 25,000 830,467 472,666	-		3,500 18,000 29,784 19,000 3,500 22,000 1,500 40,500 25,000 830,467 472,666	6,000 17,000 29,784 19,000 11,500 22,000 45,000 28,000 771,452 634,641		- - - - - - - - - -	6,000 17,000 29,784 19,000 11,500 22,000 45,000 28,000 771,452 634,641	1,000 - (8,000) - (4,500) (3,000) 59,015 (161,975)	-2
5045 5060 5085 5090 5105 5195 5200 5210 5215 5300 5400 6300	Dues and Subscriptions Credit Card Fee Office Equip. Copier Lease Office Supplies Reserve Analysis Fees Other Admin Miscellaneous Community Relations Printing Postage Salaries and Related Insurance Expense Licenses and Fees Audit & Tax Services	EPC Supplies Netflix for Lifestyles, CMCA dues and CAI dues. Merchant fees. Copier leases for (5) machines HOA, Fitness, Montecito C/H, Santa Rosa C/H. Contracts \$745 mo., usage \$1,620 mo., tax \$113.84 mo. = \$2,479/mo. / \$29784/yr. Miscellaneous resident & guest items(includes cost of water in lobby for residents), HOA office supplies, ribbons & cards for member ID cards & guests passes, name badge supplies. Level III reserve study update from SCT Reserves Annual Image Storage fees, Cost of Associa/DRM mailing out resident packages. Associa/DRM tax processing \$1,400, bank charges, \$1159 monthly payroll processing fees, Docu-sign renewal \$11,000 (1.75 per envelope per signature) Holiday basket to local Indio Fire Station Coupon books, business cards, letterhead, envelopes, citation books, elections, audit & budget and age verification mailing. Associa/DRM copy charges. Reduction due to email consent sign-ups Pitney Bowes postage machine rental (\$119/month). Audit, budget and age verification mailings. Reduction due to email consent sign-ups 8 FT Employees. Based on current pay rates plus burden provided by DRM. Includes 5% overall increase effective 07/01/2024. Added Controller position and moved vendor access control position to facilities Based on 4/1/23-3/31/24 actual insurance cost. 4/1/24-12/31/24 18% increase HOA: Total \$8,140: MPLC (Motion Picture Licensing Corp Umbrella License, \$956., BMI Music License \$3,591 and ASCAP \$956/yr.; BOR License \$2,637. Facilities Maint: Total 7,488 as follows: May, Maintenance truck license tags \$1,386; Catering truck license tags in Aug \$457, Santa Rosa pool/spa permits in October \$844; Montecito pool/spa permits in Nov. \$1,721; AQMD fuel tank annual testing \$900 in Sept; AQMD facilities maint bldg. \$1,380. Adobe \$800. 2023 Audit/tax preparation. 2024 consulting fees. Based upon proposal from Brabo-Carlsen	20,000 3,500 18,000 29,784 19,000 3,500 22,000 40,500 25,000 830,467 472,666 24,000			3,500 18,000 29,784 19,000 3,500 22,000 40,500 25,000 830,467 472,666 24,000	6,000 17,000 29,784 19,000 11,500 22,000 45,000 28,000 771,452 634,641 24,000		- - - - - - - - - - -	6,000 17,000 29,784 19,000 11,500 22,000 45,000 28,000 771,452 634,641 24,000	1,000 (8,000) - (4,500) (3,000) 59,015 (161,975)	-

General Ledger #	Account Description	2024 Assumption	Operating Fund 2024 Budget	North Channel Flood Control Fund	Replacement Fund 2024 Budget	2024 Draft Budget	Operating Fund 2023 Budget	North Channel Flood Control Fund	Replacement Fund 2023 Budget	2023 Budget	2023/2024 Budget \$ Increase (Decrease)	2023/2024 Budg % Increase (Decrease)
7235	Employee Support	Monthly "You Matter" lunches & awards; management meetings; safety meetings, education/training etc.	13,350		-	13,350	9,000		-	9,000	4,350	33%
9015	Taxes - Personal Property	Based on 2023 actual	22,100		-	22,100	22,100		-	22,100	-	0%
		TOTAL GENERAL AND ADMIN EXPENSES	1,979,095	-	-	1,979,095	2,043,429	-	-	2,043,429	(64,334)	-3%
ECREATION LIFESTYLE EXPE	1	Tan-			Г				T			
5091	Office Supplies.	Office supplies have risen in 2023 we are anticipating a slight increases in pricing in 2024.	7,000 5,000		-	7,000	ļ		-	6,000	1,000	17%
5115 5176	Website Services Recreation Supplies	WP Engine, Namecheap, Mailchimp, SurveyMonkey, The Events Calendar, Clcky Statistics, Zoom Virtual Office supplies have risen in 2023 we are anticipating a slight increases in pricing in 2024. Helium alone has tripled as			-	5,000	4,500			4,500	500	11%
		a result of fewer companies offering the refill service.	10,200		-	10,200	10,000			10,000	200	2%
5205	Resident Activities	Lifestyle will increase the number of themed events to coincide with events Shadows Restaurant is sponsoring at the Montecito.	140,000		-	140,000	129,000			129,000	11,000	9%
5211	Printing	In house printing	960		-	960	750		-	750	210	28%
5225	Newsletter Services	Monthly print and production of View Magazine.	153,280		-	153,280	148,622		-	148,622	4,658	3%
5308	Recreation Lifestyle Salaries and Related	5 FT, 1 PT Employees. Based on current pay rates plus burden provided by DRM. Includes 5% overall increase effective 07/01/2024.	421,208		-	421,208	371,819		-	371,819	49,389	13%
7445	Linen	The cost of linen rentals is being added back in as it was removed during the closure of COVID.	8,550		-	8,550			-		8,550	#DIV/0!
ITNESS EXPENSES		TOTAL RECREATION LIFESTYLE EXPENSES	746,198	·		746,198	670,691			670,691	75,507	11%
5092	Fitness Office Supplies	General office supplies (paper, filing folders, label tape, notepads, pens, laminating sheets, receipt books, clips, water cups, decorations, cases of bottled water for various events). Increased class participation and gym attendance. ShapeNet subscription \$478 monthly.	7,500		-	7,500	7,500		_	7,500	-	0%
5177	Fitness Supplies	I moved most of the 2023 amount over from fitness events. I would like to keep a closer eye on what is spent for fitness events oppose to fitness supplies. (Gym Wipes, equipment replacement such as yoga mats, weights, hooks, bands)	8,000		-	8,000	20,000		-	20,000	(12,000)	-60%
	Fitness Events	Separating fitness event from fitness supplies. Food, prizes, décor and trophies	14,600			14,600	-		-	-	14,600	#DIV/0!
5196	Fitness Miscellaneous.	Wellness lectures Hors d'oeuvres, wellness hike trips snacks.	1,000		-	1,000	1,000		-	1,000	-	0%
5322	Fitness Salaries and Related	7 FT, 1 PT. Based on current pay rates plus burden provided by DRM. Group Instructors average 33 group exercise, 4 Pilates and two "Free: classes per week. Includes 5% overall increase effective 07/01/2024.	573,592			573,592	548,741		-	548,741	24,851	5%
6410	Gym Equipment Maint.	Separating equipment repairs and routine maintenance	6,000		-	6,000	3,000		-	3,000	3,000	100%
6765	Sport Court Supplies	Tennis Balls for machine (\$350); Miscellaneous supplies including pickle ball, bocce ball, basketballs, table tennis (\$500)	850		-	850	850		-	850	-	0%
7330	Uniforms	8 employees-3 uniform shirts each. Professional, consistent look.	1,000		-	1,000			-	750	250	33%
		TOTAL FITNESS EXPENSES	612,542	-	-	612,542	581,841	-	-	581,841	30,701	5%
ANDSCAPE EXPENSES							! ! !					
6100	Grounds & Landscape Maintenance- Contracts	Effective January 1, 2024 through 12/31/2024 Common Area - Annual Contract \$1,188,792 (Monthly - \$99,066) 4.5% Increase	1,368,377		-	1,368,377	1,305,197		_	1,305,197	63,180	5%
6199	Landscape Extras	Golf Course Trees & Palm Trimming on Sun City Blvd Annual - \$179,585 Phase I, II, III landscape -					<u> </u> 					
		Plant/flower/Trees Replacement \$18.600 Irrigation System Repairs - \$22,560 Extra Landscape Services (Tree Removal, Additional Tree Trimming, Mow Curbs Repairs, One-time Home Cleanups Approved by Board) \$35,000 Budget for Landscape Advisory Committee approved plant and material replacement Additional cost for seed increase not covered by Annual Contract. Contract Covers \$1.25 per Pound / Current Seed Market - \$2.74. SCSH will have to pay the difference of \$1.49 per pound x 8,000 pounds for Annual Overseeding - \$11,920	95,000		-	95,000	88,080		-	88,080	6,920	8%
6120	DG	Phase I, II, III DG Groundcover Replacement for Common Area Landscape Areas SCSH to Purchase Material at Wholesale Cost Installation Cost - \$70/Ton Approx. Cost per Material Ton - \$95/Ton Annual Material Tonnage - 350 Tons.	57,750		-	57,750	57,750		-	57,750	-	0%
6426	Interior Plant Maintenance	Montecito Clubhouse, Fitness Center & Shadow Restaurant service contract for interior green plant service. Montecito & Fitness Center - \$12,900 (Monthly - \$1,075) Shadow Restaurant - \$2,100 (Monthly - \$175)	15,000		-	15,000	14,124		-	14,124	876	6%
		TOTAL LANDSCAPE EXPENSES	1,536,127	=		1,536,127	1,465,151		-	1,465,151	70,976	5%
ACILITIES MAINTENANCE EX			7.005			7.000	7.000		T	7.000		001
5093	Office Supplies & Equipment	Office supplies, printer cartridges & etc. Seal coat letter to notify residents.	7,000		-	7,000	7,000		_	7,000	-	0%

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General Ledger #	Account Description	2024 Assumption	Operating Fund 2024 Budget	North Channel Flood Control Fund Replacement Fund 2024 Budget	2024 Draft Budget	Operating Fund 2023 Budget	North Channel Flood Control Fund Replacement Fund 2023 Budget	2023 Budget	2023/2024 Budget \$ Increase (Decrease)	2023/2024 Budget % Increase (Decrease)
5304	Maintenance Salaries and Related	32 FT Employees Based on current pay rates plus burden provided by DRM. Includes 5% overall increase effective 07/01/2024. # of Work Orders – 2022 – 3,880 # of Work Orders – 2021 - 4,424 # of Work Orders – 2020 – 4,808 # of Work Orders – 2019 – 3,684 Added vendor access control to facilities coordinator position duties	1,994,847	-	1,994,847	1,904,355	-	1,904,355	90,492	5%
5314	Maintenance Temporary	Estimate based on anticipated need to cover vacant positions, leaves of absence, etc.	27,500	-	27,500	20,000		20,000	7,500	38%
6315	Uniforms- Maintenance	Uniform rental for 28 employees \$11,000 annually. Replacement of damage uniforms \$2,500 annually. Shop Towel rental for maintenance \$1,000 annually.	15,000	-	15,000	13,000		13,000	2,000	15%
6434	Pest Control	Pest control monthly service includes interior and perimeter of exterior of buildings, bocce courts & tennis courts areas. No increase from Eco-Lab Pest Control for 2024. Montecito clubhouse \$595.56 Santa Rosa Clubhouse \$358.01 Facilities Maint Bldg. \$85.23 Mailbox structures \$427.22 Phase 1 and Phase 3 Dog Park - Semi-Annual Ants/Ticks Service \$400 Bee Hives Removal - \$4,000	22,392		22,392	22,392		22,392	(0)	0%
6438	Pool/Spa Maintenance	Daily Pool Service Contract - \$37,800 (\$3,150/Month). Montecito Pool/Spa - Chlorine and Acid \$27,125 annually. Santa Rosa Pool/Spa - Chlorine and Acid \$17,500 annually. Pool/Spa and Fountains - Parts (pumps, filters repairs, pool lights, etc.), Supplies, and additional chemicals. 2024 Reserve Items Montecito, Indoor Pool Pump - \$1,450 Montecito, Indoor Spa Heater - \$4,350 Indoor Spa Pump - \$1,450 Jefferson Fountain Pump - \$1,450 Santa Rosa Spa Pump - \$1,450	97,950		97,950	111,825		111,825	(13,875)	-12%
6501	Audio Visual Repair	Audiovisual equipment repair- \$6,050 annual, batteries for microphones & equipment \$950 annual, lamps for projector lamp \$1,000, gaffers tape \$500 annual. Additional repair contingency due to age of equipment - Replace damaged banquet chairs, tables, misc. equipment Replacement of TV's throughout the Facilities, Fitness Centers, and Restaurant	13,500		13,500	13,500	-	13,500	-	0%
6525	Restaurant Maintenance	Water Softener \$1,200 annual. Grease Interceptor Pump 2 times a year, \$4,000 annual. Kitchen Equipment Repairs - \$3,500	8,500	-	8,500	6,954	-	6,954	1,546	22%
6530	Common Area Repair & Maintenance Drain Service	Sand and oil separator pumping at Santa Rosa Cart Barn \$900 annually. Additional Plumbing Services for backed up drains - \$3,000	4,500	-	4,500	4,500	-	4,500	-	0%
6565	Fire System Repair & Maintenance Prevention Equipment	Montecito Fire alarm & monitoring serv. contract Shadows Restaurant Fire alarm & Monitoring contract South Course Cart Barn fire alarm & month contract Golf Maint. Bldg. fire alarm & monitoring serv. contract Santa Rosa Clubhouse fire alarm & month serv. contract Facilities Maint. bldg. fire alarm & monitoring contract Facilities Maint. bldg. fire alarm & monitoring contract HOA Bldg. fire alarm & monitoring contract Fire extinguisher service (53) Montecito Exhaust hood Ansul service in June & Dec Montecito Exhaust Hood Cleaning Shadows Kitchen Ansul service (2) hoods) Shadow kitchen hood cleaning 4 times a yr. Fire Sprinkler/riser flow annual test (9) Fire Hydrant (10) annual test Fire alarm system repairs \$1,280 \$1,28	20,875	-	20,875	20,000	-	20,000	875	4%
6600	General Repair & Maintenance	General repairs & Maintenance on equipment, automatic door closer, glass/window repairs, street light repairs, Contract Misc. Labor. - Remove scale from fountains - 40th and Jefferson Fountains - Annual Misting Systems Services (4 locations) - AMMS Annual service contract for electronic/inventory work order system. - Service Ballroom & Meeting Room Partition Walls	82,092	-	82,092	82,092	-	82,092	-	0%
6625	HVAC Supplies/ Repairs & Maintenance	HVAC/Refrigeration Service and Repairs - Roof Top Air Conditioning Units, Exhaust Fans, Ice Machines, Refrigerators and Freezers, Kitchen Equipment Exhaust Fans, Water Chillers Replacement of a/c filters \$11,070 annually. Replacement of fan belts on HVAC \$900 annually Performance Testing and Service for the indoor pool dehumidification unit \$4,000. Replacement of water filters (19) on ice machines 2 times a year \$3,500 annually.	30,000	-	30,000	30,000	-	30,000	-	0%

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General Ledger #	Account Description	2024 Assumption	Operating Fund 2024 Budget	North Channel Flood Control Fund	Replacement Fund 2024 Budget	2024 Draft Budget	Operating Fund 2023 Budget	North Channel Flood Control Fund	Replacement Fund 2023 Budget	2023 Budget	2023/2024 Budget \$ Increase (Decrease)	2023/2024 Budge % Increase (Decrease)
6635	Janitorial Supplies &	Montecito & Fitness Center - \$23,000										
	Maintenance	Santa Rosa & Bistro Pro Shop - \$8,500					İ			1		
		Shadows Golf Club Bldg. & Golf Course Restrooms - \$5,500 Security Gatehouses - \$2.600	46,500			46,500	46,500			46,500		0%
		Custodial equipment parts & repairs \$3,500	46,500		-	46,500	46,500		_	46,500	-	0%
		Ballroom & Stage drape cleaning \$1,500					ļ			!		
		Replacement of 2 Vacuum Cleaners - \$1,900					ļ			į		
6640	Lighting Supplies/Repairs &	Repair & Maintenance on electrical components replacement of ballast, junction boxes, light fixtures, time clocks,					İ					
	Maintenance	timers, electrical parts & etc.	33,500		-	33,500	32,000			32,000	1,500	5%
6655	Mailbox Repair & Maintenance	Exterior & interior lamp replacement for all clubhouses & buildings \$20,000 annually.					<u>i</u> !			<u> </u>		
0033	ivialibox Repail & Ivialiteliance	Mailbox miscellaneous repairs \$1,000 annually, Pressure Wash mailbox structures (127) 4 times a year x \$2,000. Annual cost for washing mailboxes \$8,000	9,000		-	9,000	7,800			7,800	1,200	15%
6680	Painting Services & Supplies	Paint supplies, paint tools, plastic buckets, brushes, rollers, tile supplies and etc. Stucco & Drywall Repairs. Stop					i !			,		
		Legends and bars. Reduction in 2023 as 2022 had reserve item (Santa Rosa metal fence repaint) in this G/L totaling	16,255		-	16,255	15,000		-	15,000	1,255	8%
6605	District Constitut / Description	\$3,800.					ļ		-			
6695	Plumbing Supplies/ Repair & Maintenance	Plumbing parts & supplies- shower valves, valves kits, urinal parts, Closet parts (toilet), vacuum breakers, sink faucet parts, kitchen sink valve & drain parts, PVC piping, copper piping, copper fittings	15,100		-	15,100	13,000		-	13,000	2,100	16%
6745	Signage Repair & Maintenance											
0713	Signage Repair & Maintenance	Replace signs in parks, common areas, clubhouses, gates, etc.	14,400		-	14,400	12,500			12,500	1,900	15%
6750	Copier Lease.	Copier lease \$171.38. to include parts & supplies, service and 500 color copies.	2,057		-	2,057	2,057			2,057	0	0%
6760	Streets/ Sidewalk Repair &	Street sweeping includes all tracts on Phase I, II & III.										
	Maintenance	Sun City Blvd., & Sombra sweep Mondays & Fridays								1		
		Montecito & Shadows Parking lots, once a week.							1	1		
		All inside streets are sweep bi-weekly.	400.200			100 200	105 004			105 004	2 204	20/
		Shadows Parking lot sweep weekly.	109,288		-	109,288	106,084		-	106,084	3,204	3%
		Santa Rosa parking lot sweep once a month. Street Sweeping \$67,288 annual cost 5% Annual Increase								!		
		- Extra Street Sweeping service not included in contract for special projects - \$2,000 Annual								<u>'</u>		
		- \$40K for Common Area sidewalk, asphalt sinkholes, and concrete repairs					1			1		
6764	Sport Court Maintenance/	Purchase of general maintenance tennis court supplies, trash cans, tennis ball caddies, ball machine repairs, hoses,										
	Equipment.	water broom, benches . Replace nets and score keepers as need for (6) Tennis Courts, (6) Pickle ball, (1) Basketball	12,410			12,410	12,500		_	12,500	(90)	-1%
		Court. \$4,500				,					(5.5)	_,,
6775	Vehicle Expenses	Bocce Ball Courts Annual Maintenance \$7,910 (\$565 for 7 Courts x 2-times a year) Maintenance repairs for (1) Ford F-150 Truck, (2) Ford Rangers Trucks, (1) F-350 Catering Truck and (16) utility					<u>i</u>			<u> </u>		
0//5	venicie expenses	vehicles. Includes oil & lube service, brake service, tires, golf carts batteries replacement, transmission service and	22,000		_	22,000	22,000		_	22,000	_	0%
		general repairs.	22,000			22,000	22,000					070
6776	Maint. Fuel/Oil Expenses	Fuel cost for Maintenance Department for maintenance truck, utility carts, catering truck and maintenance					<u> </u>					
		equipment (blowers)	12,500		-	12,500	12,500		-	12,500	-	0%
		Annual Fuel Gas Tank Repairs \$1,500					ļ ļ			ļ		
6795	Other Supplies / Repair &	This account is used for general maintenance supplies and request from other departments, also expenses that the					i !			į		
	Maintenance/ Equipment.	Board approves that are not budgeted. Mostly the items purchased are parts/ supplies, new installs or replacement					į			1		
		items. This expense is driven by required repairs and the departments carry a minimal amount of stock. Other	71,000		-	71,000	58,800		-	58,800	12,200	21%
		supplies that is maintain include posts, flags, ready mix, nuts/ bolts, two way radio batteries, keys, locks, etc. The					İ			1		
		department keeps a monthly log of what is purchased and repaired.								1		
7005	Consulting Fees	Consulting Fees	40,000		_	40,000	60,000		_	60,000	(20,000)	-33%
		Streets & Pavement Projects, 5-Acre Lot	·			·						
		TOTAL MAINTENANCE EXPENSES	2,728,166	-	-	2,728,166	2,636,359	-		2,636,359	91,807	3%
										į		
PROPERTY PROTECTION		Interestidade paper cumulias Dualling live (thermal paper guest passes etc.)					! !					
5094		Ink cartridges, paper, supplies, Dwelling live (thermal paper, guest passes, etc.)	20,000	-	-	20,000	1	-	-	20,000	-	0%
6440	Property Protection	7% increase per proposal received	1,442,901	-	-	1,442,901	1,351,378	-		1,351,378	91,523	7%
6441	Vendor Access Control	Annual vendor access control software leasing - vendor transponders	12,000		-	12,000	12,000		-	12,000	-	0%
6442	Gate Transponders, Cards &	Resident transponders, proxy cards, readers, Dwelling live licenses, etc.	50,000		-	50,000	50,000		-	50,000	-	0%
6444	Keys Auto Fuel/Oil Expenses	Allied Universal Vehicles-Fuel	60,000		_	60,000	60,000		_	60,000	-	0%
6650	Repairs and Maintenance	Based on 2023 Forecast	32,000		_	32,000	30,000		_	30,000	2,000	7%
		TOTAL PROPERTY PROTECTION EXPENSES	1,616,901			1,616,901	1,523,378		<u> </u>	1,523,378	93,523	6%
							İ					
UTILITIES							<u> </u>			!		
6055	Bulk Internet	\$13.23 per homeowner as of 05/01/24 (reflects 5% increase-per contract)	489,028		-	489,028	521,640		_	521,640	(32,612)	-6%
6000									1			
	Electric Service	2023 Forecast plus 4%	377,473		-	377,473	362,955		-	362,955	14,518	4%
6005 6025	Electric Service Gas Service Water Service	2023 Forecast plus 4% 2023 forecast plus 4% 2023 Forecast reduce 10%	377,473 128,395 34,030		-	377,473 128,395 34,030	123,456		-	362,955 123,456 37,811	14,518 4,939 (3,781)	4%

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				North Channel			<u> </u>	North Channel			2023/2024	2023/2024 Budget
General Ledger #	Account Description	2024 Assumption	Operating Fund 2024 Budget	Flood Control Fund	Replacement Fund 2024 Budget	2024 Draft Budget	Operating Fund 2023 Budget	Flood Control Repl	lacement 023 Budget 2023	3 Budget	Budget \$ Increase (Decrease)	% Increase (Decrease)
6035	Trash & Recycling Refuse	Montecito Clubhouse - \$632/Monthly					İ				i I	
	Disposal	Santa Rosa Clubhouse - \$473/Monthly	18,504		-	18,504	16,452		-	16,452	2,052	12%
		Facilities Maintenance - \$437/Monthly										
6045	Cable Service	2023 Forecast plus 3%	20,143		-	20,143	19,368		-	19,368	775	4%
6050	Telephone & Internet Service	Frontier Internet - \$33,600 / Spectrum Telephone \$9,600 (Increase Internet Speed to Accommodate New Security	50.400			50.400	36,005			26.005	14.005	200/
		Gates Cameras and Clubhouse Public Wi-Fi) Employee cell phones - \$6,900 (\$425 Monthly for 11 Lines)	50,100		-	50,100	36,005		-	36,005	14,095	39%
		TOTAL UTILITIES	1,117,673	-	-	1,117,673	1,117,687	-	- :	1,117,687	(14)	0%
Common Area Improvemen			1				<u> </u>				<u> </u>	
6530	Common Area Improvements		-	-	-	-	-	-		-	-	0%
		TOTAL COMMON AREA IMPROVEMENTS	-	-	-	<u>-</u>	-	-	-	-	-	#DIV/0!
			'				 				' ! !	
REPLACEMENT FUND												
	Replacement Fund	Reserve expenses less taxes			3,205,039	3,205,039			2,634,886	2,634,886	570,153	22%
	Bank Fees	Bank Fees/Investment Expense	-		31,000				31,000	31,000	-	0%
	Income Taxes	Interest Income 28%	-		114,689	114,689			40,760	40,760	73,929	181%
		TOTAL REPLACEMENT FUND	-		3,350,728	3,350,728	-		2,706,646	2,706,646	644,082	24%
North Channel Flood control	N. Channel Flood Control	CVWD Storm Water Projects - Mow Curbs \$45K; Access Road \$145K, Consulting Fees, Legal		225,000		225,000		200,000		200,000	25,000	13%
9100	N. Channel Flood Control	TOTAL North Channel Flood Control Fund	-	225,000	-	225,000		200,000	-	200,000	25,000	13%
DEPRECIATION											 	
6320	Depreciation	Based on asset schedule	100,000	_		100,000	100,000	-	-	100,000	-	0%
Total	·		100,000	-		100,000		-	-	100,000	-	0%
CUD TOTAL EVENING			10 426 703	225 000	2 250 720	14.012.420	10 120 526	200.000	2 700 040	2.045.402	067.240	7%
SUB TOTAL EXPENSES			10,436,702	225,000	3,350,728	14,012,430	10,138,536	200,000	2,706,646 13	3,045,182	967,248	/%
				7							,	
		HOA SURPLUS/DEFICIT BEFORE GOLF/F&B	1,863,748	(183,600)	(358,954)	1,321,194	1,709,090	(158,600)	22,129	1,572,618	(251,424)	-16%
GOLF OPERATIONS											 	
7440	Golf Operations, net	Version 2 draft budget	1,366,200		_	1,366,200	1,352,439		- :	1,352,439	13,761	1%
7492	Golf Depreciation Expense	Troon	528,678		-	528,678			-	433,000	95,678	22%
		TOTAL GOLF OPERATIONS	1,894,878	-	-	1,894,878	1,785,439	-	- :	1,785,439	109,439	6%
							i ! !					
F&B OPERATIONS 7250	F&B Operations, net	Version 2 draft budget	597,548	_		597,548	456,651	_		456,651	140,897	31%
7230	T &B Operations, flet	TOTAL F&B OPERATIONS	597,548	_	-	597,548		-	-	456,651	(140,897)	
			,			,	' ' '	,	,	•		
TOTAL EXPENSES			12,929,128	225,000	3,350,728	16,504,856	12,380,626	200,000	2,706,646 1	5,287,272	935,790	6%
HOA SURPLUS/DEFICIT			(628,678)	(183,600)	(358,954)	(1,171,232)	(533,000)	(158,600)	22,129	(669,472)	(219,966)	33%
Chartered Club Net Expens	20		_	_	_	=	_		_		_	0%
chartered Gub Net Expens			-	-		-	-	-	-		-	0%
SUB-TOTAL HOA SURPLUS,			(628,678)	(183,600)	(358,954)	(1,171,232)		(158,600)	22,129	(669,472)	(501,760)	
	Depreciation	Adjustment (Assessment included in Replacement Fund)	628,678	-	(2-2-25-)	628,678	+	-	22.125	533,000	(For For	
TOTAL HOA SURPLUS/DEFI	ICH		-	(183,600)	(358,954)	(542,554)	(0)	(158,600)	22,129	(136,472)	(501,760)	0%
							1				!	

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