Sun City Shadow Hills 2024 Third Draft Budget 10/18/2023 Budget Session

				18/2023 Budget S			·				,		i	
General Ledgei Number	Account Description	2024 Assumption	Operating Fund 2024 Budget	North Channel Flood Control Fund	Replacement Fund 2024 Budge	2024 Draft t Budget	Operating Fund 2023 Budget	North Channel Flood Control Fund	Replacement Fund 2023 Budget	2023 Budget	2023/2024 Budget \$ Increase (Decrease)	2023/2024 Budget % Increase (Decrease)	2023 Forecast 9+3	2024 Budge Increase/ (Decrease) vs 2023 Forecas
INCOME	TOTAL ASSESSMENT	Proposed Draft 2024 Assessment = \$351.88												
4000	Assessments - Owners	3450 homes * \$270.87 per month per unit	11,214,018	-	_	11,214,018	10,804,986	-	-	10,804,986	409,032	4%	10,804,986	409,03
4001	Assessments - Internet	3450 homes - \$12.60 per homeowner per month	521,640	-	_	521,640	521,640		-	521,640	-	0%	521,640	
4003	Assessments-North Channel Fund	N. Channel Flood Control Fund * 3450 homes * \$1 per month per unit.		41,400		41,400		41,400		41,400	-	0%	41,400	
4905	Replacement Fund	3450 * \$67.41 per month.		-	2,790,774	2,790,774	i	-	2,583,774	2,583,774	207,000	8%	2,583,774	207,00
4220	Resident Gate & Access Fees Transponders	Tenant IDs and Transponders. Homeowner Transponders (greater than two per homeowner).	29,000	-	-	29,000	26,000	-	-	26,000	3,000	12%	28,088	91
4275	Fitness Class Income	Average of 33 group exercise, 4 Pilates, and two "free" classes per week. Estimating 50 Annual Passes @ \$600 each (\$30K). Assumes average of 7 paid participants in group exercise classes (\$66K) and 5 paid participants in Pilates classes (\$16K). Reflects expense subsidy of \$39K.	110,000	-	-	110,000	106,000	-	-	106,000	4,000	4%	107,679	2,32
4295	Newsletter Advertising	View Magazine advertising; conservative estimate (based on 2023 forecast).	118,230	_	_	118,230	126,000	_	-	126,000	(7,770)	-6%	119,224	(99
4407	Rental Income	Community Room Rentals (Clubs, churches, etc.). estimate.	10,000	-	_	10,000	9,000	_	-	9,000	1,000	11%	7,084	2,91
4700	Collection and Reimbursement	Reimbursement of legal and collection expenses incurred by the Association	1,000	_	_	1,000	3,000	_	A -	3,000	(2,000)	-67%	750	25
4710							<u> </u>						<u> </u>	
4710	Interest /Late Charges	Fees for past due assessments	20,000			20,000	17,000	_		17,000	3,000	18%	26,179	(6,17
4810	Fines - CC&R Violations	Fines assessed by Covenants Committee for violations of governing documents.	35,000	-	-	35,000	35,000		-	35,000	-	0%	51,974	(16,97
4830	Vendor Access Control	Vendor program access control fees. Estimate based on less income in 2023 budget.	100,000	-	-	100,000	100,000	-	-	100,000	-	0%	76,028	23,97
4835	Other Income-Operating	Miscellaneous income- light bulbs, document copies, unforeseen credits, rebates and donations.	10,000	-	-	10,000	5,000	-		5,000	5,000	100%	59,568	(49,56
4200	Lifestyle Income	Lifestyles has increased the number of monthly activities, concerts, music 2 my ears, trips and excursions, classes, that will generate additional revenue. With the reopening of the Amphitheater we can expand the number of performances and include outdoor movies during cooler months.	90,000	-	-	90,000	79,000		-	79,000	11,000	14%	47,564	42,43
4900	Interest Operating	Based on 2023 interest rates forecast	57,600	_	-	57,600	15,000	-	_	15,000	42,600	284%	61,126	(3,52
4900	Interest N Channel Fund	Date on Edge interest rates for edge	37,000			-	1			-	-	0%	26,905	(26,90
4910	Interest - Replacement Fund Unrealized gain/loss	Conservative estimate; based on current estimated annual income.	-	-	408,000	408,000	-	_	145,000	145,000	263,000	181%	380,556 471,325	27,44 (471,32
	Officalized gally1033	TOTAL INCOME	12,316,488	41,400	3,198,774	15,556,662	11,847,626	41,400	2,728,774	14,617,800	938,862	6%	15,415,850	140,81
5003 5009	Meetings Election Expense	Board and Committee Meetings - Meals Outside inspectors to conduct annual meeting and election. Based upon 2023 actual and proposal from HOA Elections.	11,000 22,000			11,000 22,000			-	7,000 20,000	4,000 2,000	57% 10%	10,459 21,898	54 10
5010	Bad Debt	Estimated bad debt expense is 1/2 of 1% of annual assessment billings.	69,552		_	69,552	69,552		_	69,552		0%	47,271	22,28
5027	Committee Support Services	Expenses budgeted by the committees for office and support supplies. To be shared by all committees and the library. Based on 2023 forecast.	2,000		-	2,000	1		-	2,000	-	0%	1,030	97
5028	EPC	EPC Supplies	20,000		_	20,000	20,000		_	20,000			18,809	
5045	Dues and Subscriptions	Li e supplies								20,000	-	0%		1,19
5060	Credit Card Fee	Netflix for Lifestyles, CMCA dues and CAI dues.	3,500		-	3,500	6,000		-	6,000	(2,500)	0% -71%	4,929	
				_	-		6,000 17,000	-			(2,500) 1,000			1,19 (1,42 (2,41
5085	Office Equip. Copier Lease	Netflix for Lifestyles, CMCA dues and CAI dues.	3,500	-	-	3,500	17,000	-	-	6,000		-71%	4,929	(1,42
5085		Netflix for Lifestyles, CMCA dues and CAI dues. Merchant fees. Copier leases for (5) machines HOA, Fitness, Montecito C/H, Santa Rosa C/H. Contracts \$745 mo., usage \$1,620 mo., tax \$113.84 mo. = \$2,479/mo. / \$29784/yr. Miscellaneous resident & guest items(includes cost of water in lobby for residents), HOA office supplies, ribbons & cards for member ID cards & guests passes, name badge supplies.	3,500 18,000 29,784 19,000	-	-	3,500 18,000	17,000 29,784	-	-	6,000 17,000	1,000	-71% 6% 0%	4,929 20,410	(1,42 (2,41 (14 (3,39
5090 5105	Office Equip. Copier Lease Office Supplies Reserve Analysis Fees	Netflix for Lifestyles, CMCA dues and CAI dues. Merchant fees. Copier leases for (5) machines HOA, Fitness, Montecito C/H, Santa Rosa C/H. Contracts \$745 mo., usage \$1,620 mo., tax \$113.84 mo. = \$2,479/mo. / \$29784/yr. Miscellaneous resident & guest items(includes cost of water in lobby for residents), HOA office supplies, ribbons & cards for member ID cards & guests passes, name badge supplies. Level III reserve study update from SCT Reserves	3,500 18,000 29,784	-	-	3,500 18,000 29,784	17,000 29,784 19,000	-	-	6,000 17,000 29,784		-71% 6% 0%	4,929 20,410 29,927	(1,42 (2,41 (14 (3,39
5090	Office Equip. Copier Lease Office Supplies	Netflix for Lifestyles, CMCA dues and CAI dues. Merchant fees. Copier leases for (5) machines HOA, Fitness, Montecito C/H, Santa Rosa C/H. Contracts \$745 mo., usage \$1,620 mo., tax \$113.84 mo. = \$2,479/mo. / \$29784/yr. Miscellaneous resident & guest items(includes cost of water in lobby for residents), HOA office supplies, ribbons & cards for member ID cards & guests passes, name badge supplies.	3,500 18,000 29,784 19,000	-	-	3,500 18,000 29,784 19,000	17,000 29,784 19,000 11,500	-	-	6,000 17,000 29,784 19,000	1,000	-71% 6% 0%	4,929 20,410 29,927 22,398	(1,42 (2,41 (14 (3,39
5090 5105 5195	Office Equip. Copier Lease Office Supplies Reserve Analysis Fees Other Admin Miscellaneous	Netflix for Lifestyles, CMCA dues and CAI dues. Merchant fees. Copier leases for (5) machines HOA, Fitness, Montecito C/H, Santa Rosa C/H. Contracts \$745 mo., usage \$1,620 mo., tax \$113.84 mo. = \$2,479/mo. / \$29784/yr. Miscellaneous resident & guest items(includes cost of water in lobby for residents), HOA office supplies, ribbons & cards for member ID cards & guests passes, name badge supplies. Level III reserve study update from SCT Reserves Annual Image Storage fees, Cost of Associa/DRM mailing out resident packages. Associa/DRM tax processing \$1,400, bank charges, \$1159 monthly payroll processing fees, Docu-sign renewal \$11,000 (1.75)	3,500 18,000 29,784 19,000 3,500	-	-	3,500 18,000 29,784 19,000 3,500 22,000	17,000 29,784 19,000 11,500 22,000	-	-	6,000 17,000 29,784 19,000 11,500	1,000	-71% 6% 0% 0% -229%	4,929 20,410 29,927 22,398 (1,900) 31,975	(1,42 (2,41 (14 (3,39 5,40 (9,97
5090 5105	Office Equip. Copier Lease Office Supplies Reserve Analysis Fees	Netflix for Lifestyles, CMCA dues and CAI dues. Merchant fees. Copier leases for (5) machines HOA, Fitness, Montecito C/H, Santa Rosa C/H. Contracts \$745 mo., usage \$1,620 mo., tax \$113.84 mo. = \$2,479/mo. / \$29784/yr. Miscellaneous resident & guest items(includes cost of water in lobby for residents), HOA office supplies, ribbons & cards for member ID cards & guests passes, name badge supplies. Level III reserve study update from SCT Reserves Annual Image Storage fees, Cost of Associa/DRM mailing out resident packages. Associa/DRM tax processing \$1,400, bank charges, \$1159 monthly payroll processing fees, Docu-sign renewal \$11,000 (1.75 per envelope per signature) Holiday basket to local Indio Fire Station Coupon books, business cards, letterhead, envelopes, citation books, elections, audit & budget and age	3,500 18,000 29,784 19,000 3,500	-	-	3,500 18,000 29,784 19,000 3,500	17,000 29,784 19,000 11,500 22,000	-	-	6,000 17,000 29,784 19,000 11,500	1,000	-71% 6% 0% 0% -229%	4,929 20,410 29,927 22,398 (1,900)	(1,42 (2,41 (14 (3,39 5,40 (9,97
5090 5105 5195 5200	Office Equip. Copier Lease Office Supplies Reserve Analysis Fees Other Admin Miscellaneous Community Relations	Netflix for Lifestyles, CMCA dues and CAI dues. Merchant fees. Copier leases for (5) machines HOA, Fitness, Montecito C/H, Santa Rosa C/H. Contracts \$745 mo., usage \$1,620 mo., tax \$113.84 mo. = \$2,479/mo. / \$29784/yr. Miscellaneous resident & guest items(includes cost of water in lobby for residents), HOA office supplies, ribbons & cards for member ID cards & guests passes, name badge supplies. Level III reserve study update from SCT Reserves Annual Image Storage fees, Cost of Associa/DRM mailing out resident packages. Associa/DRM tax processing \$1,400, bank charges, \$1159 monthly payroll processing fees, Docu-sign renewal \$11,000 (1.75 per envelope per signature) Holiday basket to local Indio Fire Station Coupon books, business cards, letterhead, envelopes, citation books, elections, audit & budget and age verification mailing. Associa/DRM copy charges. Reduction due to email consent sign-ups Pitney Bowes postage machine rental (\$119/month). Audit, budget and age verification mailings. Reduction	3,500 18,000 29,784 19,000 3,500 22,000	-	-	3,500 18,000 29,784 19,000 3,500 22,000	17,000 29,784 19,000 11,500 22,000 1,500 45,000	-	-	6,000 17,000 29,784 19,000 11,500 22,000	1,000 - - (8,000)	-71% 6% 0% 0% -229% 0%	4,929 20,410 29,927 22,398 (1,900) 31,975	(1,42 (2,41 (14 (3,39 5,40 (9,97
5090 5105 5195 5200 5210	Office Equip. Copier Lease Office Supplies Reserve Analysis Fees Other Admin Miscellaneous Community Relations Printing	Netflix for Lifestyles, CMCA dues and CAI dues. Merchant fees. Copier leases for (5) machines HOA, Fitness, Montecito C/H, Santa Rosa C/H. Contracts \$745 mo., usage \$1,620 mo., tax \$113.84 mo. = \$2,479/mo. / \$29784/yr. Miscellaneous resident & guest items(includes cost of water in lobby for residents), HOA office supplies, ribbons & cards for member ID cards & guests passes, name badge supplies. Level III reserve study update from SCT Reserves Annual Image Storage fees, Cost of Associa/DRM mailing out resident packages. Associa/DRM tax processing \$1,400, bank charges, \$1159 monthly payroll processing fees, Docu-sign renewal \$11,000 (1.75 per envelope per signature) Holiday basket to local Indio Fire Station Coupon books, business cards, letterhead, envelopes, citation books, elections, audit & budget and age verification mailing. Associa/DRM copy charges. Reduction due to email consent sign-ups	3,500 18,000 29,784 19,000 3,500 22,000 1,500 25,000		-	3,500 18,000 29,784 19,000 3,500 22,000 1,500	17,000 29,784 19,000 11,500 22,000 1,500 45,000		-	6,000 17,000 29,784 19,000 11,500 22,000 1,500 45,000	1,000 - (8,000) - (20,000)	-71% 6% 0% 0% -229% 0% -80%	4,929 20,410 29,927 22,398 (1,900) 31,975 975 18,398	(1,42 (2,41 (14 (3,39 5,40
5090 5105 5195 5200 5210 5215	Office Equip. Copier Lease Office Supplies Reserve Analysis Fees Other Admin Miscellaneous Community Relations Printing Postage	Netflix for Lifestyles, CMCA dues and CAI dues. Merchant fees. Copier leases for (5) machines HOA, Fitness, Montecito C/H, Santa Rosa C/H. Contracts \$745 mo., usage \$1,620 mo., tax \$113.84 mo. = \$2,479/mo. / \$29784/yr. Miscellaneous resident & guest items(includes cost of water in lobby for residents), HOA office supplies, ribbons & cards for member ID cards & guests passes, name badge supplies. Level III reserve study update from SCT Reserves Annual Image Storage fees, Cost of Associa/DRM mailing out resident packages. Associa/DRM tax processing \$1,400, bank charges, \$1159 monthly payroll processing fees, Docu-sign renewal \$11,000 (1.75 per envelope per signature) Holiday basket to local Indio Fire Station Coupon books, business cards, letterhead, envelopes, citation books, elections, audit & budget and age verification mailing. Associa/DRM copy charges. Reduction due to email consent sign-ups Pitney Bowes postage machine rental (\$119/month). Audit, budget and age verification mailings. Reduction due to email consent sign-ups 8 FT Employees . Based on current pay rates plus burden provided by DRM. Includes 4.5% overall increase	3,500 18,000 29,784 19,000 3,500 22,000 1,500 25,000		-	3,500 18,000 29,784 19,000 3,500 22,000 1,500 25,000	17,000 29,784 19,000 11,500 22,000 1,500 45,000 28,000 771,452	-	-	6,000 17,000 29,784 19,000 11,500 22,000 45,000	1,000 - (8,000) - (20,000) (8,000)	-71% 6% 0% 0% -229% 0% -80%	4,929 20,410 29,927 22,398 (1,900) 31,975 975 18,398	(1,42 (2,41 (14 (3,39 5,40 (9,97 52 6,60
5090 5105 5195 5200 5210 5215 5300	Office Equip. Copier Lease Office Supplies Reserve Analysis Fees Other Admin Miscellaneous Community Relations Printing Postage Salaries and Related	Netflix for Lifestyles, CMCA dues and CAI dues. Merchant fees. Copier leases for (5) machines HOA, Fitness, Montecito C/H, Santa Rosa C/H. Contracts \$745 mo., usage \$1,620 mo., tax \$113.84 mo. = \$2,479/mo. / \$29784/yr. Miscellaneous resident & guest items(includes cost of water in lobby for residents), HOA office supplies, ribbons & cards for member ID cards & guests passes, name badge supplies. Level III reserve study update from SCT Reserves Annual Image Storage fees, Cost of Associa/DRM mailing out resident packages. Associa/DRM tax processing \$1,400, bank charges, \$1159 monthly payroll processing fees, Docu-sign renewal \$11,000 (1.75 per envelope per signature) Holiday basket to local Indio Fire Station Coupon books, business cards, letterhead, envelopes, citation books, elections, audit & budget and age verification mailing. Associa/DRM copy charges. Reduction due to email consent sign-ups Pitney Bowes postage machine rental (\$119/month). Audit, budget and age verification mailings. Reduction due to email consent sign-ups 8 FT Employees . Based on current pay rates plus burden provided by DRM. Includes 4.5% overall increase effective 07/01/2024. Added Controller position and moved vendor access control position to facilities	3,500 18,000 29,784 19,000 3,500 22,000 1,500 25,000 20,000		-	3,500 18,000 29,784 19,000 3,500 22,000 1,500 25,000 20,000	17,000 29,784 19,000 11,500 22,000 1,500 45,000 28,000 771,452 634,641		-	6,000 17,000 29,784 19,000 11,500 22,000 45,000 28,000	1,000 - (8,000) - (20,000) (8,000) 53,333	-71% 6% 0% 0% -229% 0% -80% -40%	4,929 20,410 29,927 22,398 (1,900) 31,975 975 18,398 16,414	(1,42 (2,41 (14 (3,39 5,40 (9,97 52 6,60 3,58
5090 5105 5195 5200 5210 5215 5300 5400	Office Equip. Copier Lease Office Supplies Reserve Analysis Fees Other Admin Miscellaneous Community Relations Printing Postage Salaries and Related Insurance Expense	Netflix for Lifestyles, CMCA dues and CAI dues. Merchant fees. Copier leases for (5) machines HOA, Fitness, Montecito C/H, Santa Rosa C/H. Contracts \$745 mo., usage \$1,620 mo., tax \$113.84 mo. = \$2,479/mo. / \$29784/yr. Miscellaneous resident & guest items(includes cost of water in lobby for residents), HOA office supplies, ribbons & cards for member ID cards & guests passes, name badge supplies. Level III reserve study update from SCT Reserves Annual Image Storage fees, Cost of Associa/DRM mailing out resident packages. Associa/DRM tax processing \$1,400, bank charges, \$1159 monthly payroll processing fees, Docu-sign renewal \$11,000 (1.75 per envelope per signature) Holiday basket to local Indio Fire Station Coupon books, business cards, letterhead, envelopes, citation books, elections, audit & budget and age verification mailing. Associa/DRM copy charges. Reduction due to email consent sign-ups Pitney Bowes postage machine rental (\$119/month). Audit, budget and age verification mailings. Reduction due to email consent sign-ups 8 FT Employees. Based on current pay rates plus burden provided by DRM. Includes 4.5% overall increase effective 07/01/2024. Added Controller position and moved vendor access control position to facilities Based on 4/1/23-3/31/24 actual insurance cost. 4/1/24-12/31/24 18% increase HOA: Total \$8,140: MPLC (Motion Picture Licensing Corp Umbrella License, \$956., BMI Music License \$3,591 and ASCAP \$956/yr.; BOR License \$2,637. Facilities Maint: Total 7,488 as follows: May, Maintenance truck license tags \$1,386; Catering truck license tags in Aug \$457, Santa Rosa pool/spa permits in October \$844; Montecito pool/spa permits in Nov. \$1,721; AQMD fuel tank annual testing \$900 in Sept; AQMD facilities maint bldg. \$1,380. Adobe \$800.	3,500 18,000 29,784 19,000 3,500 22,000 1,500 25,000 20,000 824,785 472,666		- - - - - - -	3,500 18,000 29,784 19,000 3,500 22,000 1,500 25,000 20,000 824,785 472,666	17,000 29,784 19,000 11,500 22,000 1,500 45,000 28,000 771,452 634,641		-	6,000 17,000 29,784 19,000 11,500 22,000 45,000 28,000 771,452 634,641	1,000 - (8,000) - (20,000) (8,000) 53,333 (161,975)	-71% 6% 0% 0% -229% 0% -80% -40% 6% -34%	4,929 20,410 29,927 22,398 (1,900) 31,975 975 18,398 16,414 770,629 421,734	(1,42 (2,41 (14 (3,39 5,40 (9,97 52 6,60 3,58 54,15
5090 5105 5195 5200 5210 5215 5300 5400 6300	Office Equip. Copier Lease Office Supplies Reserve Analysis Fees Other Admin Miscellaneous Community Relations Printing Postage Salaries and Related Insurance Expense Licenses and Fees	Netflix for Lifestyles, CMCA dues and CAI dues. Merchant fees. Copier leases for (5) machines HOA, Fitness, Montecito C/H, Santa Rosa C/H. Contracts \$745 mo., usage \$1,620 mo., tax \$113.84 mo. = \$2,479/mo. / \$29784/yr. Miscellaneous resident & guest items(includes cost of water in lobby for residents), HOA office supplies, ribbons & cards for member ID cards & guests passes, name badge supplies. Level III reserve study update from SCT Reserves Annual Image Storage fees, Cost of Associa/DRM mailing out resident packages. Associa/DRM tax processing \$1,400, bank charges, \$1159 monthly payroll processing fees, Docu-sign renewal \$11,000 (1.75 per envelope per signature) Holiday basket to local Indio Fire Station Coupon books, business cards, letterhead, envelopes, citation books, elections, audit & budget and age verification mailing. Associa/DRM copy charges. Reduction due to email consent sign-ups Pitney Bowes postage machine rental (\$119/month). Audit, budget and age verification mailings. Reduction due to email consent sign-ups 8 FT Employees. Based on current pay rates plus burden provided by DRM. Includes 4.5% overall increase effective 07/01/2024. Added Controller position and moved vendor access control position to facilities Based on 4/1/23-3/31/24 actual insurance cost. 4/1/24-12/31/24 18% increase HOA: Total \$8,140: MPLC (Motion Picture Licensing Corp Umbrella License, \$956., BMI Music License \$3,591 and ASCAP \$956/yr.; BOR License \$2,637. Facilities Maint: Total 7,488 as follows: May, Maintenance truck license tags \$1,386; Catering truck license tags in Aug \$457, Santa Rosa pool/spa permits in October \$844; Montecito pool/spa permits in Nov. \$1,721; AQMD fuel tank annual testing \$900 in Sept;	3,500 18,000 29,784 19,000 3,500 22,000 25,000 20,000 824,785 472,666 19,000			3,500 18,000 29,784 19,000 3,500 22,000 1,500 25,000 20,000 824,785 472,666	17,000 29,784 19,000 11,500 22,000 1,500 45,000 28,000 771,452 634,641 24,000			6,000 17,000 29,784 19,000 11,500 22,000 45,000 28,000 771,452 634,641	1,000 - (8,000) - (20,000) (8,000) 53,333 (161,975)	-71% 6% 0% 0% -229% 0% -80% -40% 6% -34%	4,929 20,410 29,927 22,398 (1,900) 31,975 975 18,398 16,414 770,629 421,734 15,121	(1,42 (2,41 (14 (3,39 5,40 (9,97 52 6,60 3,58 54,15 50,93
5090 5105 5195 5200 5210 5215 5300 5400 6300	Office Equip. Copier Lease Office Supplies Reserve Analysis Fees Other Admin Miscellaneous Community Relations Printing Postage Salaries and Related Insurance Expense Licenses and Fees Audit & Tax Services	Netflix for Lifestyles, CMCA dues and CAI dues. Merchant fees. Copier leases for (5) machines HOA, Fitness, Montecito C/H, Santa Rosa C/H. Contracts \$745 mo., usage \$1,620 mo., tax \$113.84 mo. = \$2,479/mo. / \$29784/yr. Miscellaneous resident & guest items(includes cost of water in lobby for residents), HOA office supplies, ribbons & cards for member ID cards & guests passes, name badge supplies. Level III reserve study update from SCT Reserves Annual Image Storage fees, Cost of Associa/DRM mailing out resident packages. Associa/DRM tax processing \$1,400, bank charges, \$1159 monthly payroll processing fees, Docu-sign renewal \$11,000 (1.75 per envelope per signature) Holiday basket to local Indio Fire Station Coupon books, business cards, letterhead, envelopes, citation books, elections, audit & budget and age verification mailing. Associa/DRM copy charges. Reduction due to email consent sign-ups Pitney Bowes postage machine rental (\$119/month). Audit, budget and age verification mailings. Reduction due to email consent sign-ups 8 FT Employees. Based on current pay rates plus burden provided by DRM. Includes 4.5% overall increase effective 07/01/2024. Added Controller position and moved vendor access control position to facilities Based on 4/1/23-3/31/24 actual insurance cost. 4/1/24-12/31/24 18% increase HOA: Total \$8,140: MPLC (Motion Picture Licensing Corp Umbrella License, \$956., BMI Music License \$3,591 and ASCAP \$956/yr.; BOR License \$2,637. Facilities Maint: Total 7,488 as follows: May, Maintenance truck license tags \$1,386; Catering truck license tags in Aug \$457, Santa Rosa pool/spa permits in October \$844; Montecito pool/spa permits in Nov. \$1,721; AQMD fuel tank annual testing \$900 in Sept; AQMD facilities maint bldg. \$1,380. Adobe \$800. 2023 Audit/tax preparation. 2024 consulting fees. Based upon proposal from Brabo-Carlsen	3,500 18,000 29,784 19,000 3,500 22,000 1,500 25,000 20,000 824,785 472,666			3,500 18,000 29,784 19,000 3,500 22,000 1,500 25,000 20,000 824,785 472,666	17,000 29,784 19,000 11,500 22,000 1,500 45,000 28,000 771,452 634,641 24,000			6,000 17,000 29,784 19,000 11,500 22,000 45,000 28,000 771,452 634,641	1,000 - (8,000) - (20,000) (8,000) 53,333 (161,975) (5,000)	-71% 6% 0% 0% -229% 0% -80% -40% 6% -34% -26%	4,929 20,410 29,927 22,398 (1,900) 31,975 975 18,398 16,414 770,629 421,734	(1,42 (2,41 (14 (3,39 5,40 (9,97 52 6,60 3,58 54,15 50,93

neral Ledger Number	r Account Description	2024 Assumption	Operating Fund 2024 Budget	Replacement Flood Control Fund 2024 Budget	2024 Draft Budget	Operating Fund 2023 Budget	North Channel Flood Control Fund Fund Replac Fund 202	2023 Rudget	2023/2024 Budget \$ Increase (Decrease)	2023/2024 Budget % Increase (Decrease)	2023 Forecast 9+3	Increas (Decreas 2023 For
7235	Employee Support	Monthly "You Matter" lunches & awards; management meetings; safety meetings, education/training etc.	11,000	-	11,000	9,000		- 9,000	2,000	18%	13,816	
9015	Taxes - Personal Property	Based on 2023 actual	22,100	-	22,100	22,100		- 22,100	-	0%	24,038	
		TOTAL GENERAL AND ADMIN EXPENSES	1,935,563		1,935,563	2,043,429	-	- 2,043,429	(107,866)	-5%	1,882,162	
REATION L	LIFESTYLE EXPENSES										 	
5091	Office Supplies.	Office supplies have risen in 2023 we are anticipating a slight increases in pricing in 2024.	7,000	-	7,000	6,000		- 6,000	1,000	17%	4,670	
5115	Website Services	WP Engine, Namecheap, Mailchimp, SurveyMonkey, The Events Calendar, Clcky Statistics, Zoom Virtual	5,000	-	5,000	4,500		- 4,500	500	11%	6,450	
5176	Recreation Supplies	Office supplies have risen in 2023 we are anticipating a slight increases in pricing in 2024. Helium alone has tripled as a result of fewer companies offering the refill service.	10,200	-	10,200	10,000		- 10,000	200	2%	23,225	
5205	Resident Activities	Lifestyle will increase the number of themed events to coincide with events Shadows Restaurant is sponsoring at the Montecito.	140,000	-	140,000	129,000		- 129,000	11,000	9%	133,958	
5211	Printing	In house printing	750	_	750	750		- 750		0%	1,064	
5225	Newsletter Services	Monthly print and production of View Magazine.	153,280		153,280	148,622		- 148,622	4,658	3%	155,337	
5308		d 5 FT Employees. Based on current pay rates plus burden provided by DRM. Includes 4.5% overall increase effective 07/01/2024.	394,690	-	394,690	371,819		371,819	22,871	6%	382,633	
7445	Linen	The cost of linen rentals is being added back in as it was removed during the closure of COVID.	8,550	-	8,550	_			8,550	0%	_	
		TOTAL RECREATION LIFESTYLE EXPENSES	719,470	-	719,470	670,691	-	- 670,691	48,779	7%	707,337	
ESS EXPEN	NSES					A					i ! !	
5092	Fitness Office Supplies	General office supplies (paper, filing folders, label tape, notepads, pens, laminating sheets, receipt books, clips, water cups, decorations, cases of bottled water for various events). Increased class participation and gym attendance. ShapeNet subscription \$478 monthly.	7,500	-	7,500	7,500		- 7,500	- -	0%	5,590	
5177	Fitness Supplies	I moved most of the 2023 amount over from fitness events. I would like to keep a closer eye on what is spent for fitness events oppose to fitness supplies. (Gym Wipes, equipment replacement such as yoga mats, weights, hooks, bands)	8,000	-	8,000	20,000		- 20,000	(12,000)	-60%	25,235	
	Fitness Events	Separating fitness event from fitness supplies. Food, prizes, décor and trophies	14,600		14,600	-			14,600	0%	I I	
5196	Fitness Miscellaneous.	Wellness lectures Hors d'oeuvres, wellness hike trips snacks.	1,000		1,000	1,000		- 1,000		0%	776	
5322	Fitness Salaries and Related	7 FT, 1 PT. Based on current pay rates plus burden provided by DRM. Group Instructors average 33 group exercise, 4 Pilates and two "Free: classes per week. Includes 4.5% overall increase effective 07/01/2024.	570,653		570,653	548,741		- 548,741	21,912	4%	541,540	
6410	Gym Equipment Maint.	Separating equipment repairs and routine maintenance	6,000		6,000	3,000		- 3,000	3,000	100%	7,438	
6765	Sport Court Supplies	Tennis Balls for machine (\$350); Miscellaneous supplies including pickle ball, bocce ball, basketballs, table tennis (\$500)	850	-	850	850		- 850	-	0%	350	
7330	Uniforms	8 employees-3 uniform shirts each. Professional, consistent look.	1,000	-	1,000	750		- 750	250	33%	250	
SCAPE E)	XPENSES	TOTAL FITNESS EXPENSES	609,603		609,603	581,841	-	- 581,841	27,762	5%	581,178	
6100	Grounds & Landscape	Effective January 1, 2024 through 12/31/2024 Common Area - Annual Contract \$1,188,792 (Monthly -	4 200 277		4 260 277	4 205 407		4 205 407	62.400	F0/	1 170 724	
6199	Maintenance- Contracts Landscape Extras	\$99,066) 4.5% Increase Golf Course Trees & Palm Trimming on Sun City Blvd Annual - \$179,585 Phase I, II, III landscape -	1,368,377	-	1,368,377	1,305,197		- 1,305,197	63,180	5%	1,179,734	
		Plant/flower/Trees Replacement \$18.600 Irrigation System Repairs - \$22,560 Extra Landscape Services (Tree Removal, Additional Tree Trimming, Mow Curbs Repairs, One-time Home Cleanups Approved by Board) \$35,000 Budget for Landscape Advisory Committee approved plant and material replacement Additional cost for seed increase not covered by Annual Contract. Contract Covers \$1.25 per Pound /	95,000	-	95,000	88,080		- 88,080	6,920	8%	109,856	
6120	DG	Current Seed Market - \$2.74. SCSH will have to pay the difference of \$1.49 per pound x 8,000 pounds for Annual Overseeding - \$11,920 Phase I, II, III DG Groundcover Replacement for Common Area Landscape Areas										
		SCSH to Purchase Material at Wholesale Cost Installation Cost - \$70/Ton Approx. Cost per Material Ton - \$95/Ton Annual Material Tonnage - 350 Tons.	57,750	-	57,750	57,750		- 57,750	-	0%	43,892	
6426	Interior Plant Maintenance	Montecito Clubhouse, Fitness Center & Shadow Restaurant service contract for interior green plant service. Montecito & Fitness Center - \$12,900 (Monthly - \$1,075)	15,000	-	15,000	14,124		- 14,124	876	6%	14,124	
		Shadow Restaurant - \$2,100 (Monthly - \$175)	4 800 15		4 500 15=	4						
		TOTAL LANDSCAPE EXPENSES	1,536,127		1,536,127	1,465,151	-	- 1,465,151	70,976	5%	1,347,607	
	AINTENANCE EXPENSES										ļ	
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General Ledger Number	Account Description	2024 Assumption	Operating Fund 2024 Budget	North Channel Flood Control Fund Pund 2024 Budget	2024 Draft Budget	Operating Fund 2023 Budget	North Channel Flood Control Fund	Replacement Fund 2023 Budget	2023 Budget	2023/2024 Budget \$ Increase (Decrease)	2023/2024 Budget % Increase (Decrease)	2023 Forecast 9+3	2024 Budget Increase/ (Decrease) vs. 2023 Forecast
5304	Maintenance Salaries and Related	32 FT Employees Based on current pay rates plus burden provided by DRM. Includes 4.5% overall increase effective 07/01/2024. # of Work Orders – 2022 – 3,880 # of Work Orders – 2021 - 4,424 # of Work Orders – 2020 – 4,808 # of Work Orders – 2019 – 3,684 Added vendor access control to facilities coordinator position duties	2,020,120	-	2,020,120	1,904,355		-	1,904,355	115,765	6%	1,754,314	265,806
5314	Maintenance Temporary	Estimate based on anticipated need to cover vacant positions, leaves of absence, etc.	27,500	_	27,500	20,000		-	20,000	7,500	38%	128,649	(101,149
6315 6434	Uniforms- Maintenance Pest Control	Uniform rental for 28 employees \$11,000 annually. Replacement of damage uniforms \$2,500 annually. Shop Towel rental for maintenance \$1,000 annually. Pest control monthly service includes interior and perimeter of exterior of buildings, bocce courts & tennis	15,000	-	15,000			-	13,000	2,000	15%	18,446	(3,446
		courts areas. No increase from Eco-Lab Pest Control for 2024. Montecito clubhouse \$595.56 Santa Rosa Clubhouse \$358.01 Facilities Maint Bldg. \$85.23 Mailbox structures \$427.22 Phase 1 and Phase 3 Dog Park - Semi-Annual Ants/Ticks Service \$400 Bee Hives Removal - \$4,000	22,392	-	22,392	22,392			22,392	(0)	0%	21,385	1,007
6438	Pool/Spa Maintenance	Daily Pool Service Contract - \$37,800 (\$3,150/Month). Montecito Pool/Spa - Chlorine and Acid \$27,125 annually. Santa Rosa Pool/Spa - Chlorine and Acid \$17,500 annually. Pool/Spa and Fountains - Parts (pumps, filters repairs, pool lights, etc.), Supplies, and additional chemicals. 2024 Reserve Items Montecito, Indoor Pool Pump - \$1,450 Montecito, Indoor Spa Heater - \$4,350 Indoor Spa Pump - \$1,450 Jefferson Fountain Pump - \$1,450 Santa Rosa Spa Pump - \$1,450	97,950		97,950	111,825			111,825	(13,875)	-12%	111,680	(13,730
6501	Audio Visual Repair	Audiovisual equipment repair- \$6,050 annual, batteries for microphones & equipment \$950 annual, lamps for projector lamp \$1,000, gaffers tape \$500 annual. Additional repair contingency due to age of equipment - - Replace damaged banquet chairs, tables, misc. equipment. - Replacement of TV's throughout the Facilities, Fitness Centers, and Restaurant	12,000	10/2	12,000	13,500		-	13,500	(1,500)	-11%	11,457	543
6525	Restaurant Maintenance	Water Softener \$1,200 annual. Grease Interceptor Pump 2 times a year, \$4,000 annual. Kitchen Equipment Repairs - \$3,500	8,500	.	8,500	6,954		-	6,954	1,546	22%	6,424	2,077
6530	Common Area Repair & Maintenance Drain Service	Sand and oil separator pumping at Santa Rosa Cart Barn \$900 annually. Additional Plumbing Services for backed up drains - \$3,000	4,500	-	4,500	4,500		-	4,500	 - -	0%	2,595	1,905
	Fire System Repair & Maintenance Prevention Equipment	Montecito Fire alarm & monitoring serv. contract Shadows Restaurant Fire alarm & Monitoring contract South Course Cart Barn fire alarm & month contract Golf Maint. Bldg. fire alarm & monitoring serv. contract Santa Rosa Clubhouse fire alarm & month serv. contract Facilities Maint. bldg. fire alarm & monitoring contract Fire extinguisher service (53) Montecito Exhaust hood Ansul service in June & Dec Montecito Exhaust Hood Cleaning Shadows Kitchen Ansul service (2) hoods) Shadows Kitchen Ansul service (2) hoods) Shadow kitchen hood cleaning 4 times a yr. Fire Sprinkler/riser flow annual test (9) Fire Hydrant (10) annual test Fire alarm system repairs \$1,280 \$1,28	20,875	-	20,875	20,000		-	20,000	875	4%	18,549	2,326
6600	General Repair & Maintenance	General repairs & Maintenance on equipment, automatic door closer, glass/window repairs, street light repairs, Contract Misc. Labor. - Remove scale from fountains - 40th and Jefferson Fountains - Annual Misting Systems Services (4 locations) - AMMS Annual service contract for electronic/inventory work order system. - Service Ballroom & Meeting Room Partition Walls	82,092	-	82,092	82,092		-	82,092	-	0%	87,627	(5,535
6625	HVAC Supplies/ Repairs & Maintenance	HVAC/Refrigeration Service and Repairs - Roof Top Air Conditioning Units, Exhaust Fans, Ice Machines, Refrigerators and Freezers, Kitchen Equipment Exhaust Fans, Water Chillers Replacement of a/c filters \$11,070 annually. Replacement of fan belts on HVAC \$900 annually Performance Testing and Service for the indoor pool dehumidification unit \$4,000. Replacement of water filters (19) on ice machines 2 times a year \$3,500 annually.	30,000	-	30,000	30,000		-	30,000	-	0%	46,560	(16,560

General Ledger Number	Account Description	2024 Assumption	Operating Fund 2024 Budget	North Channel Flood Control Fund Fund 2024 Budget	2024 Draft Budget	Operating Fund 2023 Budget	North Channel Flood Control Fund Fund 2023 B	2022 Budget	2023/2024 Budget \$ Increase (Decrease)	2023/2024 Budge % Increase (Decrease)	2023 Forecast 9+3	2024 Budget Increase/ (Decrease) vs. 2023 Forecast
6635	Janitorial Supplies & Maintenance	Montecito & Fitness Center - \$23,000 Santa Rosa & Bistro Pro Shop - \$8,500 Shadows Golf Club Bldg. & Golf Course Restrooms - \$5,500 Security Gatehouses - \$2,600 Custodial equipment parts & repairs \$3,500 Ballroom & Stage drape cleaning \$1,500 Replacement of 2 Vacuum Cleaners - \$1,900	46,500	-	46,500	46,500		- 46,50	-	0%	51,300	(4,800
6640	Lighting Supplies/Repairs & Maintenance	Repair & Maintenance on electrical components replacement of ballast, junction boxes, light fixtures, time clocks, timers, electrical parts & etc. Exterior & interior lamp replacement for all clubhouses & buildings \$20,000 annually.	30,000	-	30,000	32,000		- 32,000	(2,000)	-6%	30,217	(217
6655	Mailbox Repair & Maintenance	Mailbox miscellaneous repairs \$1,000 annually, Pressure Wash mailbox structures (127) 4 times a year x \$2,000. Annual cost for washing mailboxes \$8,000	9,000	-	9,000	7,800		- 7,80	1,200	15%	3,313	5,687
6680	Painting Services & Supplies	Paint supplies, paint tools, plastic buckets, brushes, rollers, tile supplies and etc. Stucco & Drywall Repairs. Stop Legends and bars.	10,000	-	10,000	15,000		- 15,00	(5,000)	-33%	8,988	1,012
6695	Plumbing Supplies/ Repair & Maintenance	Plumbing parts & supplies- shower valves, valves kits, urinal parts, Closet parts (toilet), vacuum breakers, sink faucet parts, kitchen sink valve & drain parts, PVC piping, copper piping, copper fittings	15,100	-	15,100	13,000		- 13,00	2,100	16%	18,237	(3,137
6745	Signage Repair & Maintenance	Replace damaged street name and traffic signs Replace signs in parks, common areas, clubhouses, gates, etc.	12,500	-	12,500	12,500		- 12,50	-	0%	9,400	3,100
6750	Copier Lease.	Copier lease \$171.38. to include parts & supplies, service and 500 color copies.	2,057	-	2,057	2,057		- 2,05	7 0	0%	2,139	(82
6760	Streets/ Sidewalk Repair & Maintenance	Street sweeping includes all tracts on Phase I, II & III. Sun City Blvd., & Sombra sweep Mondays & Fridays Montecito & Shadows Parking lots, once a week. All inside streets are sweep bi-weekly. Shadows Parking lot sweep weekly. Santa Rosa parking lot sweep once a month. Street Sweeping \$67,288 annual cost 5% Annual Increase - Extra Street Sweeping service not included in contract for special projects - \$2,000 Annual - \$40K for Common Area sidewalk, asphalt sinkholes, and concrete repairs	109,288		109,288	106,084		- 106,08	4 3,204	3%	107,233	2,055
6764	Sport Court Maintenance/ Equipment.	Purchase of general maintenance tennis court supplies, trash cans, tennis ball caddies, ball machine repairs, hoses, water broom, benches . Replace nets and score keepers as need for (6) Tennis Courts, (6) Pickle ball, (1) Basketball Court. \$4,500	12,410		12,410	12,500		- 12,50	(90)	-1%	11,710	700
6775	Vehicle Expenses	Bocce Ball Courts Annual Maintenance \$7,910 (\$565 for 7 Courts x 2-times a year) Maintenance repairs for (1) Ford F-150 Truck, (2) Ford Rangers Trucks, (1) F-350 Catering Truck and (16) utility vehicles. Includes oil & lube service, brake service, tires, golf carts batteries replacement, transmission service and general repairs.	18,000		18,000	22,000		- 22,00	(4,000)	-18%	14,697	3,303
6776	Maint. Fuel/Oil Expenses	Fuel cost for Maintenance Department for maintenance truck, utility carts, catering truck and maintenance equipment (blowers) Annual Fuel Gas Tank Repairs \$1,500	16,500	-	16,500	12,500		- 12,50	4,000	32%	21,905	(5,40
6795	Other Supplies / Repair & Maintenance/ Equipment.	This account is used for general maintenance supplies and request from other departments, also expenses that the Board approves that are not budgeted. Mostly the items purchased are parts/ supplies, new installs or replacement items. This expense is driven by required repairs and the departments carry a minimal amount of stock. Other supplies that is maintain include posts, flags, ready mix, nuts/ bolts, two way radio batteries, keys, locks, etc. The department keeps a monthly log of what is purchased and repaired.	71,000	-	71,000	58,800		- 58,80	12,200	21%	74,477	(3,47
7005	Consulting Fees	Consulting Fees Streets & Pavement Projects, 5-Acre Lot	40,000	-	40,000	60,000		- 60,00	(20,000)	-33%	27,471	12,53
PROPERTY PRO	OTECTION EXPENSES	TOTAL MAINTENANCE EXPENSES	2,740,284	-	2,740,284	2,636,359	-	- 2,636,35	103,925	4%	2,594,309	145,97
5094	·	Ink cartridges, paper, supplies, Dwelling live (thermal paper, guest passes, etc.)	20,000		20,000	20,000	-	- 20,00	0 -	0%	14,065	5,93
6440	Property Protection	5% increase per proposal received	1,423,160		1,423,160	1,351,378	-	- 1,351,37	8 71,782	5%	1,338,489	84,67
6441 6442	Vendor Access Control Gate Transponders, Cards &	Annual vendor access control software leasing - vendor transponders Resident transponders, proxy cards, readers, Dwelling live licenses, etc.	12,000	-	12,000	12,000		- 12,00	-	0%	9,309	2,69
	Keys		40,000	-	40,000	50,000		- 50,00			26,927	13,07
6444 6650	Auto Fuel/Oil Expenses Repairs and Maintenance	Allied Universal Vehicles-Fuel Based on 2023 Forecast	55,000 32,000	-	55,000 32,000	60,000 30,000		- 60,00 - 30,00	1	-8% 7%	50,772 39,887	4,22 (7,88
0030	nepans and mantenance	TOTAL PROPERTY PROTECTION EXPENSES	1,582,160	-	1,582,160	1,523,378		- 1,523,37			1,479,449	102,71
LITHITIES						 						
UTILITIES 6055	Bulk Internet	\$13.23 per homeowner as of 05/01/24 (reflects 5% increase-per contract)	489,028	_	489,028	521,640		- 521,64	(32,612)	-6%	513,360	(24,33
6000	Electric Service	2023 Forecast plus 4%	377,473	-	377,473	362,955		- 362,95	5 14,518	4%	334,626	42,84
6005	Gas Service	2023 forecast roduce 10%	128,395	-	128,395	123,456		- 123,45		4%	152,279	(23,88
6025 6035	Water Service Trash & Recycling Refuse Disposal	2023 Forecast reduce 10% Montecito Clubhouse - \$632/Monthly Santa Rosa Clubhouse - \$473/Monthly	34,030 18,504	-	34,030 18,504	37,811 16,452		- 37,81 - 16,45		-10% 12%	33,554 22,127	(3,62
	Disposal	Santa Rosa Clubhouse - \$473/Monthly Facilities Maintenance - \$437/Monthly	18,504	-	18,504	16,452		- 16,45	2,052	12%	2	2,127

General Ledge Number	er Account Description	2024 Assumption	Operating Fund 2024 Budget	North Channel Flood Control Fund	Replacement Fund 2024 Budget	2024 Draft Budget	Operating Fund 2023 Budget	North Channel Flood Control Fund	Replacement Fund 2023 Budget	2023 Budget	2023/2024 Budget \$ Increase (Decrease)	2023/2024 Budget % Increase (Decrease)	2023 Forecast 9+3	2024 Budget Increase/ (Decrease) vs. 2023 Forecast
6045	Cable Service	2023 Forecast plus 3%	20,143		-	20,143	19,368		-	19,368	775	4%	22,852	(2,709)
6050	Telephone & Internet Service	Frontier Internet - \$33,600 / Spectrum Telephone \$9,600 (Increase Internet Speed to Accommodate New Security Gates Cameras and Clubhouse Public Wi-Fi) Employee cell phones - \$6,900 (\$425 Monthly for 11 Lines)	50,100		-	50,100	36,005		-	36,005	14,095	39%	42,435	7,665
		TOTAL UTILITIES	1,117,673	-	-	1,117,673	1,117,687	-	-	1,117,687	(14)	0%	1,121,232	(3,559)
Common Area	ea Improvements													
6770	Common Area Improvements		_	_	_	-	-	_	_	_	-	0%	97,886	(97,886)
		TOTAL COMMON AREA IMPROVEMENTS	-	-	-	-	-	-	-	-	-	0%	97,886	(97,886)
		TOTAL HOA EXPENSES	10,240,880	-	-	10,240,880	10,038,536	-	-	10,038,536	202,344	2%	9,811,158	429,722
REPLACEMEN	NT FLIND												 	
WEL PACEINIEIA	Replacement Fund	Reserve expenses less taxes			3,205,039	3,205,039			2,634,886	2,634,886	570,153	22%	2,323,801	881,238
	Bank Fees	Bank Fees/Investment Expense	-		31,000	31,000			31,000	31,000		0%	39,933	(8,933)
	Income Taxes	Interest Income 28%	-		114,689	114,689			40,760	40,760	73,929	181%	39,160	75,529
		TOTAL REPLACEMENT FUND	-	_	3,350,728	3,350,728	<u>-</u>	-	2,706,646	2,706,646	644,082	24%	2,402,894	947,834
North Channe	el Flood control Fund						A							
9100	N. Channel Flood Control	CVWD Storm Water Projects - Mow Curbs \$45K; Access Road \$145K, Consulting Fees, Legal TOTAL North Channel Flood Control Fund	-			225,000 225,000		200,000 200,000	-	200,000 200,000	25,000 25,000	13%	156,074 156,074	68,926 68,926
6320	Depreciation	Based on asset schedule	100,000	_		100,000	100,000	_	_	100,000	-	0%	101,544	(1,544)
Total			100,000	1		100,000	100,000	-	-	100,000	-	0%	101,544	(1,544)
SUB TOTAL H	HOA, REPLACEMENT FUND, NO C	HANNEL FUND AND DEPRECIATION EXPENSES	10,340,880	225,000	3,350,728	13,916,608	10,138,536	200,000	2,706,646	13,045,182	871,426	7%	12,471,669	1,444,939
		HOA SURPLUS/DEFICIT BEFORE GOLF/F&B	1,975,608	(183,600)	(151,954)	1,640,054	1,709,090	(158,600)	22,129	1,572,618	67,436	4%	2,944,181	(1,304,127)
GOLF OPERAT					T									-
7440 7492	Golf Operations, net Golf Depreciation Expense	Version 2 draft budget Troon	1,450,177 433,200		-	1,450,177 433,200	1,352,439 433,000		-	1,352,439 433,000	97,738 200	7% 0%	1,484,411 369,415	(34,234) 63,785
7492	Goil Depreciation Expense	TOTAL GOLF OPERATIONS	1,883,377	_	-	1,883,377	1,785,439	_	-		97,938	5%	1,853,826	29,551
F&B OPERATI	IONS													
	F&B Operations, net	Version 2 draft budget	625,499	-		625,499	456,651	-		456,651	168,848	37%	632,635	(7,136)
		TOTAL F&B OPERATIONS	625,499	-	_		456,651	-	-		(168,848)	-37%	632,635	(7,136)
	TOTAL HO	DA, REPLACEMENT FUND, NO CHANNEL FUND, GOLF AND F&BEXPENSES	12,849,756	225,000	3,350,728	16,425,484	12,380,626	200,000	2,706,646	15,287,272	800,516	5%	14,958,129	1,467,355
HOA SURPLU	US/DEFICIT		(533,268)	(183,600)	(151,954)	(868,822)	(533,000)	(158,600)	22,129	(669,472)	138,346	-21%	457,721	(1,326,542)
Chartered Cli	lub Net Expense		-	-		-	-	-		-	-	0%	(42,581)	
			-				_	-		_	-	0%	-	
SUB-TOTAL F	HOA SURPLUS/DEFICIT Depreciation	Adjustment (Assessment included in Replacement Fund)	(533,268) 533,200	(183,600)	(151,954)	(868,822) 533,200		(158,600) -	22,129	(669,472) 533,000			415,140 470,958	(1,283,962) 62,242
TOTAL HOAS	SURPLUS/DEFICIT	ragionne in (rasessment included in replacement i unu)	(68)	(183,600)	(151,954)	(335,622)			22,129	(136,472)		0%	886,098	(1,221,720)

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